

## MBA Course Outcomes as mentioned in Savitribai Phule Pune University (SPPU) Syllabus

Course Outcomes: On successful completion of the course the learner will be able to:

Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO301.1	REMEMBERING	DESCRIBE the basic terms and concepts in Strategic Management.
				CO301.2	UNDERSTANDING	EXPLAIN the various facets of Strategic Management in a real world context.
	201			CO301.3	UNDERSTANDING	DESCRIBE the trade-offs implementation, appraisal. Within and across strategy formulation,
MBA II SEM III	<b>301</b> Compulsory Generic Core	Strategic Managem 3 ent 3	CO301.4	APPLYING	INTEGRATE the aspects of various functional areas of management to develop a strategic perspective.	
	Course			CO301.5	ANALYSING	EXPLAIN the nature of the problems and challenges confronted by the top management team and the approaches required to function effectively as strategists.
				CO301.6	CREATING	DEVELOP the capability of Webuy, the firm in its totality in the context of its environment
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Dr. A. B. Dadas Director

COURSE OUTCOMES COGNITIVE Course Code Credits CO Class Course ABILITIES CO302.1 REMEMBERING DESCRIBE the concepts and models associated with Decision Science. UNDERSTAND the different decision-making CO302.2 **UNDERSTANDING** tools required to achieve optimisation in business processes. UNDERSTANDING APPLY appropriate decision-making approach CO302.3 302 and tools to be used in business environment. Compulsory Decision MBA II 3 APPLYING Generic Core CO302.4 SEM III Science ANALYSE real life situation with constraints and examine the problems using different decision-Course making tools CO302.5 ANALYSING EVALUATE the various facets of a business problem and develop problem solving ability DISCUSS & propose the various applications of CREATING CO302.6 decision tools in the present business scenario. of Mgt. adia Pune-1. Neutron \*

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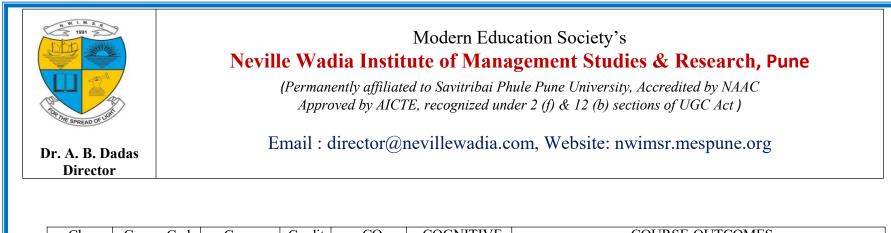
Dr. A. B. Dadas Director

COGNITIVE COURSE OUTCOMES CO Class Course Code Course Credits ABILITIES REMEMBERING CO401.1 Enumerate the different parameters & facets of management control of an enterprise. CO401.2 UNDERSTANDING Illustrate the various techniques of enterprise performance management for varied sectors. UNDERSTANDING Determine the applicability of various tools and CO401.3 **Enterpris** metrics as a performance evaluation & management 401 e Compulsory tools. MBA II Performa 3 Generic Core Analyse the key financial & non-financial attributes SEM IV CO401.4 | APPLYING nce Course Managem to evaluate enterprise performance. ANALYSING ent CO401.5 Formulate the various parameters to evaluate enterprise performance effectively through implementation of strategy. ladia Ins. Pune-1 all you \* you Page 3 of

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Director Class	r	se Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
					CO402.1	REMEMBERIN G	DESCRIBE major theories, concepts, terms, models and framework of Indian ethos and business ethics. DISCOVER the contemporary Issues in Business Ethics
	<b>402</b> Compulsory Generic Core Course				CO402.2	UNDERSTAN DING	CLASSIFY and RECOGNIZE Karma, Karma Yoga and discove its relevance in business setting, ILLUSTRATE the business ethical decision rationale derived from Indian Heritage Scriptures.
MBA II		ulsory Ethos & c Core Business		CO402.3	UNDERSTAN DING	APPLY Principles, Theories, Models and Framework of Indian ethos and business ethics in order to incorporate value system in work culture and work place.	
SEM IV				CO402.4	APPLYING	DEVELOP and EXHIBIT analytical, problem solving skills, an work ethos by COMPREHENSION and PRACTICE of India ethos and value system	
					CO402.5	ANALYSING	IMPLEMENT, EVALUATE, and FACILITATE ethical business behavior and promote sustainable business ecology, improv profitability, foster business relation and employee productivity.
					CO402.6	CREATING	ELABORATE Ethical dilemmas in different business areas of marketing, HRM and Finance and ADATE Milemma resolution interventions by referring to certain norms, theories and models
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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO 306 .1	Remembering	RECALL and ENUMERATE the economic aspects of international business.
	306			CO 306 .2	Understanding	DESCRIBE the outcomes of globalising and liberalising trade environment, trade policy frameworks and macroeconomic linkages of the open economy.
MBA II	Generic Elective –	Internation al Business	2	CO 306 .3	Applying	DISCUSS the mechanisms and working of the foreign exchange markets.
SEM III	University Level	Economics		CO 306 .4	Analysing	EXAMINE how a protectionist trade policy improves or diminishes the prospects of survival / growth of business.
				CO 306 .5	Evaluating	APPRAISE the implications of trade related policies under different levels of product market concentration?
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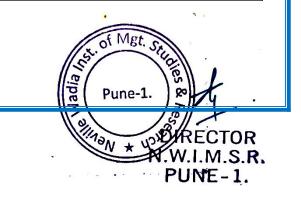
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					ABILITIES		
				CO 307 .1	Remembering	Recall and Describe the key concepts of international	
						Business Environment	
				CO 307 .2	Understanding	Understand the relevance of Multinational	
						Corporations (MNCs) in global trade	
	307			CO 307 .3	Applying	Demonstrate the significance of FDI and FPI in	
MBA	II Generic	Internation				respect of developing economy	
	Elective –	al Business	2	CO 307 .4	Analysing	Analyze the issues related to Labor, Environmental	
SEM I	I University	Environme				and Global Value chain	
	Level	nt	nt		CO 307 .5	Evaluating	Formulate and discuss the case related to various
						Agreements under WTO and contemporary global	
						business environment.	



Dr. Rizwan Shaikh

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					CO 308 .1	Remembering	DEFINE the key terms and concepts in project management.
				Project Manageme 2 nt	CO 308 .2	Understanding	EXPLAIN the Importance of project management methodologies and tools at the distinct stages in the Project's life cycle
	MBA II	308 Generic	Project		CO 308 .3	Applying	ILLUSTRATE the importance of PM in most industries and businesses
	SEM III	Elective – University Level	8		CO 308 .4	Analysing	EXAMINE the importance of Leadership specifically in heterogenous and virtual teams as well as governance and approaches to conflict resolutions
					CO 308 .5	Evaluating	DESIGN dashboard, status report and index for Key Performance Indicators of project for the Management
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Credits CO COGNITIVE COURSE OUTCOMES Course Code Class Course ABILITIES CO 309.1 Remembering DEFINE the key terms and concepts in Knowledge Management. Understanding CO 309.2 DESCRIBE the Knowledge Management cycle CO 309.3 Applying DISCUSS the types of Knowledge and its implications. 309 CO 309.4 OUTLINE the importance of capturing knowledge elements MBA II Generic Analysing Knowledge Elective – 2 Manageme and its structures SEM III University nt Level application as a competitive advantage to business CO 309.5 Evaluating EXPLAIN the human and business aspects of knowledge management. adia Inse Pune-1 all non \* you

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						(Models), their SUCCESS FAILURES					
			-	CO310.6	CREATING	FORMULATE and DISCOSS Cases greated to CG					
		ective – Governanc				of Corporate Governance.					
				-	CO310.5	EVALUATING	Evaluate the legal framework and global perspective				
	Level										
SEM III	University			CO310.4	ANALYSING	Analyze the legal framework of Corporate					
MDA II	Elective –					Governance and its impact on the Firms.					
MBA II	310 Generic	Comonata		CO310.3	APPLYING	APPLICATION of empirical methods of Corporate					
						mechanism.					
						Committees in Good Corporate Governance and key					
				CO310.2	UNDERSTANDING	UNDERSTAND the role of Board of Directors and					
						Corporate Governance.					
					00510.1	REWEINDERWO	1				
				CO310.1	ABILITIES REMEMBERING	RECOGNIZE and REMEMBER the scope of					
Class	Course Code	Course	Credits	CO	COGNITIVE	COURSE OUTCOMES					

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#### COGNITIVE COURSE OUTCOMES Course Code Credits CO Class Course ABILITIES CO311.1 REMEMBERING DESCRIBE the basic concepts and frameworks in the field of Non-Profit Sector & Non-Profit Organization. UNDERSTANDIN EXPLAIN the characteristics of Non-Profit organizations, CO311.2 G summarizing the factors affecting development of Non-Profit organization. 311 CO311.3 APPLYING MAKE use of theoretical concepts, frameworks while Managemen MBA II Generic registration process of Non-Profit Organization. t of Non-2 Elective profit CO311.4 EXAMINE the role of any public policies which helps ANALYSING SEM III Universitv organization NPO in decision making. Level S CO311.5 **EVALUATING** EVALUATE the performance of Non- Profit organizations, the critical financial considerations of the Non - Profit organization.

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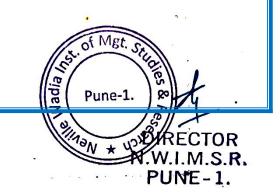


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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO405.1	Remembering	Define the concept and key terms associated with the global strategic management.
				CO405.2	Understanding	Describe in detail global strategic alliance, merger and acquisitions.
MBA II	<mark>405</mark> Generic	Global Strategic		CO405.3	Applying	Demonstrate various global organisation models in global strategic management context.
SEM IV	Elective – University Level	Manageme 2 nt	2	CO405.4	Analyzing	Examine various entry and business-level strategies from global strategic management prospective.
				CO405.5	Evaluating	Explain globalization, innovation, and sustainability and challenges to strategic management.
				CO405.6	Creating	Design global strategies and understand their relative merits and demerits.



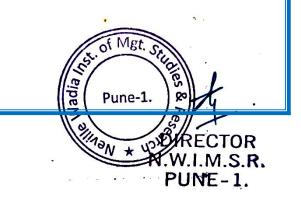
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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO406.1	Remembering	DEFINE the key terms and concepts.
				CO406.2	Understanding	EXPLAIN how technology affects strategic interactions among firms and consumers
MBA II	406 Generic Elective –	Technology Competition	2	CO406.3	Applying	DETERMINE the linkages Technology & Business Strategies
SEM IV	University Level	and Strategy	trategy	CO406.4	Analyzing	EXAMINE the technology environment of a firm.
	Lever			CO406.5	Evaluating	APPRAISE the risks pertaining to technology and competition.



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#### Class Course Code Course Credits CO COURSE OUTCOMES COGNITIVE ABILITIES Enumerate the different concepts, legislative provisions, CO408.1 REMEMB ERING environmental aspects, best practices, complexity, scope, reports, social framework etc. related to CSR, business ethics & sustainability development. CO408.2 Compare different CSR theories, cases, dimensions of UNDERST Sustainability and demonstrate a multi stake holder perspective ANDING in viewing CSR, Business ethics & Sustainability issues etc. Apply the different models, theories, approaches, cases etc. CO408.3 Corporate APPLYIN 407 for implementation & monitoring of CSR activities & G Social MBA Generic Sustainability and its impact on corporate culture & society at Responsibi Π 2 Elective -SEM litv & large. Universit IV CO408.4 Analyze the different reports, cases, various legal issues relating Sustainabil ANALYSI y Level to CSR, different sustainability reports and various national and ity NG global initiatives related to CSR, Business ethics & Sustainability. Evaluate the level of commitment of different organizations to CO408.5 EVALUAT CSR, Business ethics in attaining Sustainability development & ING show its competitive advantages. of Met Create & Implement a CSR polices attaining contract of the second state and its impact on veryous stakeholders Pune-1. CO408.6 CREATIN G Non \* Actin

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#### **COURSE OUTCOMES** Course Code CO COGNITIVE Class Course Credits **ABILITIES** CO304 MKT.1 REMEMBERING RECALL the key concepts in services marketing UNDERSTANDIN CO304 MKT.2 EXPLAIN the role of Extended Marketing Mix in G Services DEMONSTRATE the new Paradigm CO304 MKT.3 APPLYING and Perspectives in Marketing of Services **304MKT** CO304 MKT.4 ANALYSING ANALYSE the significance of services marketing MBA II Subject Core Technology in the Indian and global (SC) Course Competition 3 SEM III – Marketing and Strategy economy Management CO304 MKT.5 **EVALUATE** Segmentation, Targeting & **EVALUATING** Positioning of Services in dynamic marketing environment DEVELOP marketing of Mgt. CO304 MKT.6 CREATING various services adia Pune-1. all to the second Page 14 of 126 RECTOR N.I.M.S.R.



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### Dr. A. B. Dadas Director

#### Course Code CO COURSE OUTCOMES Course Credits COGNITIVE Class **ABILITIES** CO305MKT.1 REMEMBERING DESCRIBE the theoretical concepts related to Sales Management and Distribution Management Domain UNDERSTANDING UNDERSTAND the concepts, techniques and CO305MKT.2 approaches required for effective decision making in the areas of Sales and Distribution. **305MKT** CO305MKT.3 APPLYING APPLY the concepts related to sales and distribution MBA II Subject Core Sales & management. Distribution 3 (SC) Course – Marketing Management SEM III CO305MKT.4 ANALYSING ANALYZE the real life scenarios of sales and Management distribution management. CO305MKT.5 **EVALUATING** EVALUATE the existing sales and distribution strategies and approaches. CO305MKT.6 CREATING DEVELOP generate sales and ate Inst distribution strategies adia Pune-1. all non \* you Page 15 of 126 V.I.M.S.R.



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### Dr. A. B. Dadas Director

#### Course Code CO COGNITIVE COURSE OUTCOMES Credits Course Class ABILITIES CO312 MKT.1 REMEMBERI DEFINE the terms and concepts related to Business to NG **Business** marketing EXPLAIN the terms and concepts used in business to CO312MKT.2 **UNDERSTA NDING** business marketing IDENTIFY challenges and opportunities in Business-to-CO312 MKT.3 APPLYING **312MKT** Business Marketing. Subject MBA II **Business** Elective (SE) CO312 MKT.4 ANALYSING FORMULATE segmentation, targeting and positioning, 2 to Business Course – Marketing SEM III consumer buying behaviour and marketing mix in the Marketing Management context of Business to Business marketing CO312MKT.5 EVALUATIN DESIGN marketing mix elements considering business-G to-business sales and service situations. DEVELOP marketing plan for business-to-business Marketing situations. CO312MKT.6 CREATING all you + Acht Page 16 of 126 .I.M.S.R.

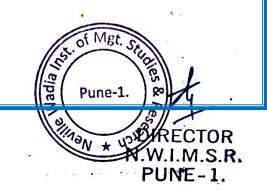


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#### Course Code Credits Course CO Class COGNITIVE ABILITIES COURSE OUTCOMES ENUMERATE various terms and key concepts associated with CO313MKT.1 REMEMBERING international marketing. EXPLAIN various key concepts used in all aspects of CO313MKT.2 UNDERSTANDING international marketing. CO313MKT.3 APPLYING APPLY all stages in international marketing management process. **313MKT** EXAMINE various facets of international marketing environment Subject MBA II CO313MKT.4 ANALYSING and the relevant aspects of international marketing Elective (SE) 2 management process from a data driven decision perspective. Internationa Course – SEM III | Marketing JUDGE suitability of alternative market segmentation bases, Marketing target market selection, market entry strategies, positioning Management CO313MKT.5 **EVALUATING** strategies and international marketing mix strategies based on Assessment of international marketing environment. DESIGN appropriate market segmentation, target market, CO313MKT.6 CREATING market entry strategies, positioning strategies and international marketing mix strategies for business organizations.



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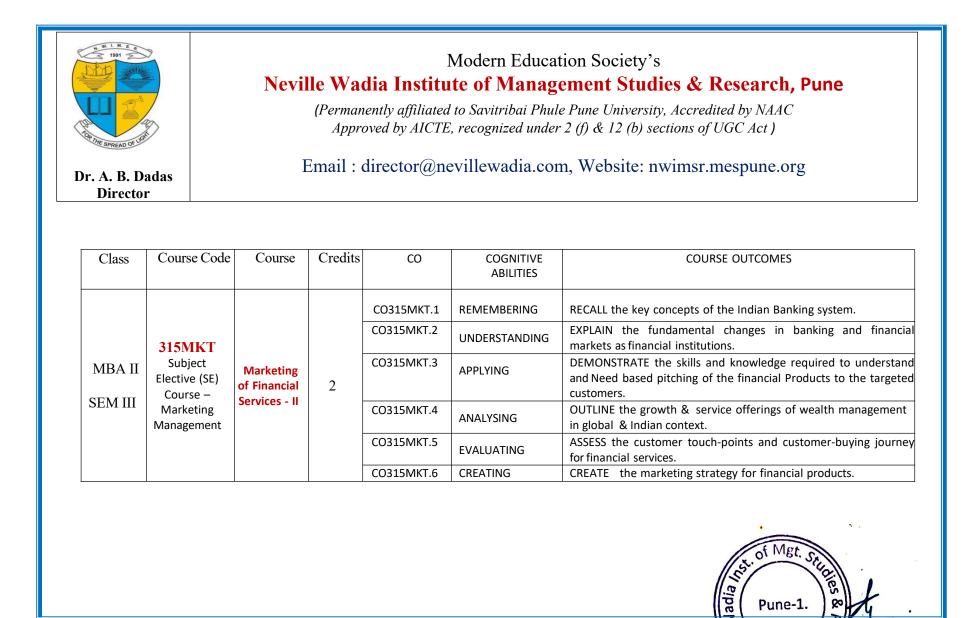
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#### Course Code Course Credits CO COGNITIVE ABILITIES COURSE OUTCOMES Class CO 314MKT.1 REMEMBERING DEFINE the key terms and concepts related with digital marketing EXPLAIN various tools of digital marketing. CO 314MKT.2 UNDERSTANDING CO 314MKT.3 APPLYING MAKE USE OF various tools of digital marketing. **314MKT** CLASSIFY the different tools and techniques of digital Subject CO 314MKT.4 ANALYSING MBA II Marketing with respect to SEO, SEM and SMM to increase Elective (SE) Digital 2 Course – Marketing II the customer acquisition and retention. SEM III Marketing ASSESS the suitability of Digital Marketing Tools w.r.t. SEO, Management CO 314MKT.5 EVALUATING SEM and SMM to increase cost-effectiveness in specific marketing situations. CO 314MKT.6 CREATING DEVELOP appropriate digital marketing campaign. of Mgt.



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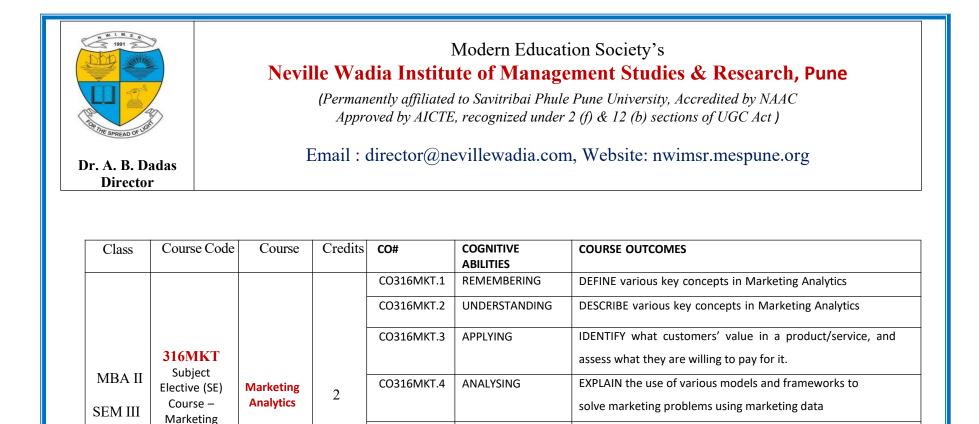


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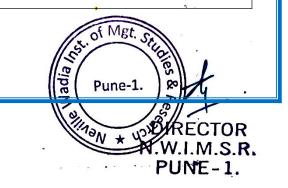


**EVALUATING** 

CREATING

CO316MKT.5

CO316MKT.6



MEASURE the effectiveness of marketing effortsand key

DESIGN a study that incorporates the key tools and techniques

outcomes in multiple areas of Marketing.

of Marketing Analytics

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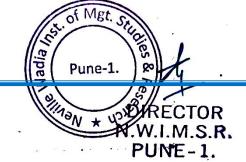
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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES		
				CO317.1	REMEMBERING	<b>DESCRIBE</b> the characteristics of High Technology Products and key concepts associated with Marketing of High-Tech Products.		
	317MKT			CO317.2	UNDERSTANDING	<b>EXPLAIN</b> key concepts associated with Marketing of High-Tech Products.		
MBA II SEM III	Subject Elective (SE) Course –	Marketing of High Technology	of High echnology	CO317.3	APPLYING	<b>APPLY</b> marketing plans and decisions in specific situations in High-Tech Markets.		
SLIVIII	Marketing Management	Products	Products	Products		CO317.4	ANALYSING	<b>EXAMINE</b> the suitability of Marketing Mix Strategies/Plans in the light of marketing environment for high Tech products.
				CO317.5	EVALUATING	<b>EVALUATE</b> alternative Marketing Mix Strategies/Plans forHigh- Tech Products.		
				CO317.6	CREATING	DEVELOP Marketing Mix Strategies/Plans for High-Tech Products.		



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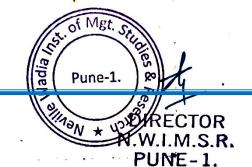


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Course Code Class Course Credits CO COGNITIVE ABILITIES COURSE OUTCOMES CO403MKT.1 REMEMBERING DESCRIBE the various concepts associated with Marketing 4.0 CO403MKT.2 UNDERSTANDING EXPLAIN the importance of 5A's in Marketing 4.0. DEMONSTRATE the application of concepts of digital CO403MKT.3 APPLYING marketing, new productivity metrics, Human centric **403MKT** marketing, Omni channel marketing to the real world of MBA II Subject Core digital economy Marketing 3 (SC) Course -CO403MKT.4 ANALYSING DISTINGUISH between traditional and digital marketing 4.0 SEM IV Marketing practices in given real world context to be the effective Management marketers. EVALUATING ASSESS how Technology & connectivity has changed CO403MKT.5 human life and business in the context of real-world commodities, products & services. DEVELOP strategies to create WOW! Moments with CO403MKT.6 CREATING customer engagement



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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES				
				CO404MKT.1	REMEMBERING	DISCOVER perspectives of market strategy.				
				CO404MKT.2	UNDERSTANDING	UNDERSTAND the intricacies of competitive marketing				
						situations and ways to handle each situation.				
				CO404MKT.3	APPLYING	BUILD a market strategy through integrating concepts like				
						product life cycle, adoption, and segmentation, branding,				
MBA II	404MKT Subject Core					pricing, distribution, and market communication.				
	(SC) Course –	se – Strategy 3	-	-	-	- 1	3	CO404MKT.4	ANALYSING	ANALYSE a company's current situation through applying
SEM IV	Marketing Management		Juaregy			internal and external analyses.				
	Wanagement			CO404MKT.5	EVALUATING	EXPLAIN alternative ways to measure the outcome of market				
							strategies.			
			CO404MKT.6	CREATING	CREATE Corporate Advantage by exploring how the scope of					
						firms is influenced by resources that are shared across				
						products.				
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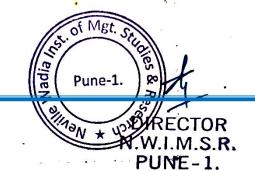


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Course Code Class Course Credits CO COGNITIVE COURSE OUTCOMES ABILITIES CO 409MKT.1 DEFINE and DESCRIBE basic concepts and theories related to REMEMBERING CRM. UNDERSTAND and EXPLAIN key concepts and theories CO 409MKT.2 UNDERSTANDING associated with CRM. **409MKT** APPLY and ILLUSTRATE principles, theories and models of CRM CO 409MKT.3 Customer MBA II APPLYING Subject Core in B2B and B2C markets. Relationship 2 (SC) Course -Managemen CO 409MKT.4 CLASSIFY Customer acquisition and retention strategies and Marketing ANALYZING SEM IV ANALYZE Customer database in CRM. t Management EVALUATE suitability and effectiveness of CRM strategies in CO 409MKT.5 EVALUATING specific marketing situation. DEVELOP CRM strategies/plans for various B2B and B2C CO 409MKT.6 CREATING markets.



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Dr. A. B. Dadas Director

Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
MBA II Subject		bject Core Rural and C) Course – Agriculture Marketing Marketing	lture 2	CO410MKT.1	REMEMBERING	DEFINE various concepts related to Rural and Agricultura Marketing
				CO410MKT.2	UNDERSTANDING	UNDERSTAND the rural consumer buying Behaviour, Rura Marketing Mix, COMPARE Rural and Urban market or different terms, Environment, and Consumer, Industrial and Agriculture Market.
	410MKT Subject Core (SC) Course –			CO410MKT.3	APPLYING	APPLY knowledge and skills of Rural Marketing to design marketing Mix strategies.
SEM IV	Marketing Management			CO410MKT.4	ANALYSING	ILLUSTRATE the Rural product, Pricing and Distribution Strategies with modern approach and challenges faced in rural Market and emerging Models in Rural Market.
				CO410MKT.5	EVALUATING	EVALUATE the use of ICT in Agriculture Marketing with use of various models in domestic and international Market.
				CO410MKT.6	CREATING	BUILD a model for Marketine of Agit by tura products by using marketing mix tools
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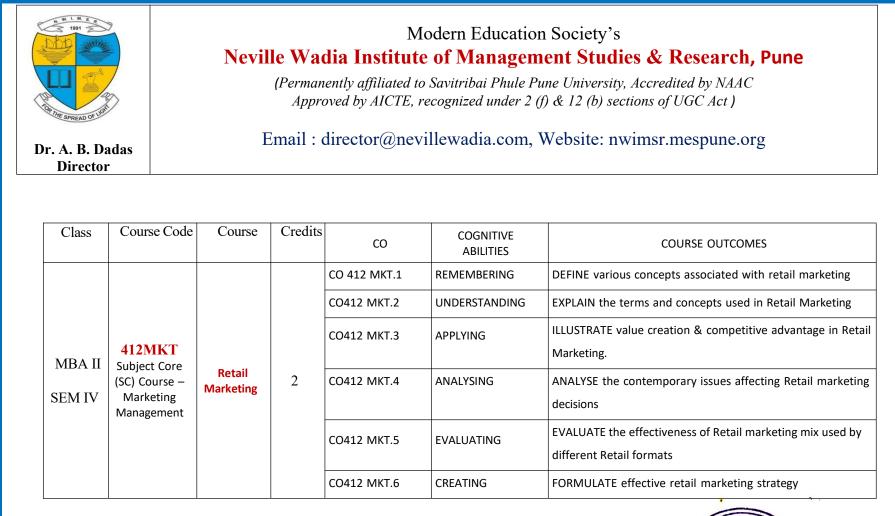
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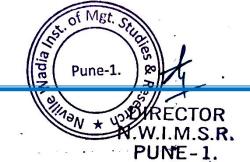
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Dr. A. B. Dadas Director

Course Code Credits Course Class COGNITIVE CO COURSE OUTCOMES ABILITIES DEFINE core Concepts of Tourism and Hospitality industry CO 411 MKT.1 REMEMBERING and IDENTIFY various hospitality and tourism considerations DISCUSS and EXPLAIN various aspects of Tourism and ospitality UNDERSTANDING CO411 MKT.2 Marketing and EXEMPLIFY the various related terms. ORGANIZE and APPLY related numerical, pictorial and CO411 MKT.3 APPLYING graphical data and MAKE USE OF them into business information **411MKT** ANALYSE important components of Service quality in MBA II Subject Core Tourism & CO411 MKT.4 ANALYSING Hospitality and Tourism industry and INTEGRATE them for 2 (SC) Course -Hospitality appropriate service delivery through practical applications in SEM IV Marketing Marketing the hospitality and tourism industry. Management CREATE Appropriate segmenting, targeting and positioning CO411 MKT.5 **EVALUATING** strategies and DESIGN marketing mix for hospitality and tourism industry. FORMULATE overall functioning in hospitality and tourism industry and PROPOSE a blend of legal and customer based CO411 MKT.6 CREATING strategies to meet customer reationship marketing and face the Sal challenges. Vadia, Pune-1. Non \* Achille RECTOR Page 26 of 126 W.I.M.S.R.

PUNE-1





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Dr. Rizwan Shaikh

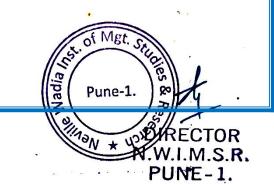


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Dr. A. B. Dadas Director

> Class Course Code Credits Course COGNITIVE CO COURSE OUTCOMES ABILITIES CO 413 MKT.1 REMEMBERING ENUMERATE the characteristics, opportunities and challenges of New Age Retailing, Digital Consumers Dynamics, List the data required for retail analytics. UNDERSTAND Consumer Buying Behavior and Trends in new age CO 413 MKT.2 UNDERSTANDING retailing. **413MKT** USE various kinds of data and tools for performing Retailing CO 413 MKT.3 APPLYING MBA II Subject Core Retailing Analytics. 2 (SC) Course -Analytics ILLUSTRATE the use of various tools and frameworks for SEM IV Marketing CO 413 MKT.4 ANALYSING predictive retail Analytics. Management DERIVE a variety of metrics and quantify key outcomes in CO 413 MKT.5 EVALUATING multiple areas of Retail. CO 413 MKT.6 CREATING BUILD value for Retail and Marketing by deriving Marketing ROI metrics..



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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
	<b>414MKT</b> Subject Core (SC) Course – Marketing Management		2	CO414MKT.1	REMEMBERING	DESCRIBE the various practices and perspectives, concepts and characteristics of emerging Markets and BOP markets, its size & composition.
				CO414MKT.2	UNDERSTANDING	EXPLAIN Characteristics, challenges and opportunities of Emerging Markets, BOP markets and need of segmentation of BOP markets.
MBA II		Marketing to Emerging Markets & Bottom of the Pyramid		CO414MKT.3	APPLYING	APPLY principles, BOP Protocol and Criticism of Marketing to BOP, to develop marketing decision-making skills for products and services in BOP markets.
SEM IV				CO414MKT.4	ANALYSING	COMPARE AND CONTRAST between emerging markets, developed markets and BOP markets
				CO414MKT.5	EVALUATING	EVALUATE Demographic & economic scenario and Comparative Advantage of emerging market countries and next 11.
				CO414MKT.6	CREATING	DEVELOP Marketing strategy to Emerging Markets and elaborate four elements of BOP strategy to relate in the BRICS Market in the context of real-world marketing offering.
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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO 304.1	REMEMBERING	DESCRIBE the basic concepts in financing, investing and profit distribution in a firm
				CO 304.2	UNDERSTANDING	EXPLAIN theoretical concepts related to raising and use of funds and value of firm
MBA II	304 FIN Subject Core -	ect Core - Financial Managemen	t	CO 304 .3	APPLYING	CALCULATE values for making capital structure, investment, liquidity and dividend decisions in the financial management of a firm
SEM III	SC - FIN - 03			CO 304.4	ANALYSING	ANALYZE the options for making the right financial decisions of a firm
				CO 304.5	EVALUATING	ASSESS the role of financial planning, risk analysis in investments liquidity and credit management policy of the firm on shareholder value
				CO304.6	CREATING	DESIGN an appropriate financial strategy using any one or multiple concepts/ techniques learned in this course.



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Class	Course Code	Course	Credits	СО	Cognitive Ability	Course Outcomes			
				CO305FIN.1	Remembering	Enumerate the key terms associated with Internationa			
						Finance.			
				CO305FIN.2	Understanding	Summarize the various the concepts related to regulators			
						financial markets, Financial Instruments, tax structure			
						international level.			
		ject Core - Internationa		CO305FIN.3	Applying	Illustrate the role of international monitory systems &			
MBA II	305 FIN					intermediaries in Global financial market.			
SEM III	Subject Core - SC - FINANCE			CO305FIN.4	Analyzing	Inspect the various parameters of global financial market an			
						interpret best possible international investment opportunities.			
						Determine the various strategies to start investment of			
				CO305FIN.5	Evaluating	business at the international level by considering variou			
						factors of international finance.			
				CO305FIN.6	Creating	Formulate the investment openguine national finance			
						environment. Or business practicity adapting			
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Class	Course Code	Course	Credits	CO	Cognitive Ability	Course Outcomes
				CO312FIN.1	Remembering	Enumerate the key terms associate with behavior finance, investment in financial markets & Corporate finance.
				CO312FIN.2	Understanding	Illustrate the various theories associated with behavior finance and parameters of investing in financial market.
	312 FIN		Sehavioral Finance 2	CO312FIN.3	Applying	Identify persistent or systematic behavioural factors that influence investors and investment decisions.
MBA II SEM III	Subject Elective (SE) Course –	e (SE) Behavioral se – Finance cial		CO312FIN.4	Analyzing	Analyse the various behavioural finance factors related to corporate & individual investors.
	Financial Management			CO312FIN.5	Evaluating	Interpret various investment strategies of effective investment in the financial market on the basis of various theories and factors of behavioural finance.
				CO312FIN.6	Creating	Plan the systematic approach of corporate and investors towards investment for stable received in the basis of behavioural finance.
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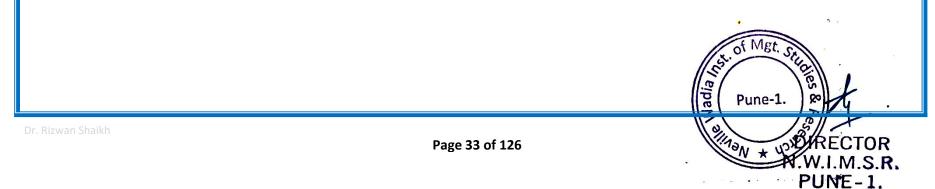


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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO102.1	REMEMBERING	Remember the concepts, terminologies, frameworks, tools, techniques and theories of technical analysis taught in the syllabus.
	313 FIN			CO102.2	UNDERSTANDING	UNDERSTAND the applications of technical analysis and the various types of charts and the psychology behind a pattern and its formation
MBA II SEM III	Subject Elective (SE) Course –	Technical Analysis of Financial	nalysis of Financial 2	CO102.3	APPLYING	MAKE PRACTICAL USE of the Theories, Models, Principles and Frameworks of technical analysis for estimating market prices of different securities
	Financial Markets Management	Markets		CO102.4	ANALYSING	ANALYSE AND FORECAST the market prices of securities in order to take and execute investment decisions
			CO102.5	EVALUATING	FORMULATE an ideal portfolio of investments with a combination of wide number of securities	





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Financial Management

SEM III

EVALUATING

CREATING

CO314FIN.5

CO314FIN.6

that drive the commodity price movements

are moving.

trading strategies

EVALUATE the various methods and tools to detect the pulse

of the markets and determine the trend in which the prices

ADAPT the skills of commodity analysis and build their own



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Class	Course Code	Course	Credits	CO	Cognitive Ability	Course Outcomes
				CO315FIN.1	Remembering	Remembering the key concepts of Indirect Taxes in India Identifying and enumerating the various term associated with GST and other indirect taxes.
			2	CO315FIN.2	Understanding	Explain how GST works as an Uniform Tax Structure Illustrate the GST framework of India, & describe th important concepts such as supply, dual taxation method, registration process, etc.
MBA II	315 FIN Subject Elective (SE)	Indirect Taxation		CO315FIN.3	Applying	Apply the theories and Principles and perform a calculation through numerical problems on valuation and calculation of taxes. Identify the time value of supply determine the taxable person and tax levied on goods and services.
SEM III	Course – Financial Management			CO315FIN.4	Analysing	Illustrate the e filling process of GST Categorize the Goo and Services under GST and amount of tax to be pa using Dual tax concept.
				CO315FIN.5	Evaluating	Evaluate Input Tax Credit Process, reversal, late filing an New Amendments; appraise various indirect taxe Interpret the GST framework in India & verify the tax levied on Goods and Services.
				CO315FIN.6	Creating	Elaborate all Provisions of GST and can correlate wit filing of returns; virtual e filing can the done Estimate th GST, TDS, anticipate goods, dervices, say payable perso for the business.
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Class	Course Code	Course	Credits	CO#	COGNITIVE ABILITIES	COURSE OUTCOMES						
										CO316FIN.1	REMEMBERING	DESCRIBE the basic concepts related corporate restructuring, Mergers & Acquisitions, Valuation Aspects of Corporate Restructuring and Corporate Governance Aspects of Restructuring
MBA II	316 FIN A II Subject	Corporate		CO316FIN.2	UNDERSTANDING	EXPLAIN the motivations, decision processes, transaction execution, and valuation consequences of financial, business, and organizational restructuring by corporate units.						
SEM III	Elective (SE) Course – Financial	Financial Restructurin g	2	CO316FIN.3	APPLYING	PERFORM all the required calculations through relevant numerical problems.						
	Management			CO316FIN.4	ANALYSING	ANALYZE the situation by calculations of exchange ratio, financial returns, valuations and others.						
				CO316FIN.5	EVALUATING	EVALUATE impact of corporate financial restructuring on all stakeholders						
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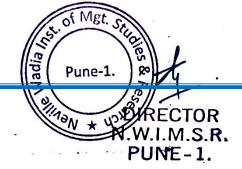


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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO317.1	REMEMBERING	Remember the concepts, terminologies, frameworks, tools and techniques of Financial modeling
				CO317.2	UNDERSTANDING	UNDERSTAND the applications and use of MS Excel in financial modeling and its different techniques
MBA II	317 FIN Subject Elective (SE)	t (SE) Financial – Modeling al	2	CO317.3	APPLYING	DEVELOP, APPLY and actually use core functionality of MS Excel in decision framework to solve managerial problems
SEM III	Course – Financial Management			CO317.4	ANALYSING	ANALYSE different financial models in order to eliminate substantial risk of poor spreadsheet coding
	Ū			CO317.5	EVALUATING	FORMULATE an idea and acceptable solutions to solve different problems in the area of financial management
				CO317.6	Creating	BUILD financial models by making appropriate assumptions on financial factors relevant to the situation.

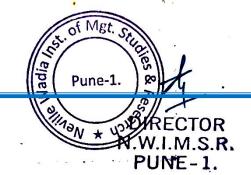




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Class	Course Code	Course	Credits	CO	COGNITIVE	COURSE OUTCOMES
					ABILITIES	
				CO318 Fin.1	REMEMBERING	Remember various concepts and products in Digital Banking
				CO318 Fin.2	UNDERSTANDING	Explain and understand the significance and development of Digit
						Banking
	318 FIN			CO318 Fin.3	APPLYING	Compare and contrast the Branchless Banking and Tradition
MBA II	Subject Elective (SE) Course – Financial	Disital				Banking
		Digital Banking	2	CO318 Fin.4	ANALYSING	Analyze the payment system of digital banking from consume
SEM III						point of view
	Management			CO318 Fin.5	EVALUATING	Evaluate Role of digital banking and emerging technologies
						economic development
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#### Dr. A. B. Dadas Director

#### Course Code Credits Course CO Class Cognitive **Course Outcomes** Ability CO315FIN.1 Remembering Remembering the key concepts of Treasurv Management, Treasury markets, cash management, and internal controls. CO315FIN.2 Explain organisation structure and functions of treasury, Understanding Illustrate cash flow cycle, relate various types of risks; describe the important concepts such as liquidity, controls, etc. 319 FIN CO315FIN.3 Applying Identify the market participants, treasury products, Subject MBA II Treasury Apply the concepts of , forex cash management. Use Elective (SE) Managemen 2 concepts to mitigate financial and operational risks. Course -SEM III t Financial CO315FIN.4 Outline the responsibilities and functions of Treasury Analysing Management Manager, Classify types of Treasury markets, Illustrate and analyse the risk. CO315FIN.5 Explain the structure and organisation of Treasury; compare types Evaluating of liquidity, controls and audits; appraise funding alternatives. Appraise the moral and ethical aspects in treasury management. CO315FIN.6 Design the money and funds management plan in a given Creating situation using various concepts and in strength used in treasury function. adia Pune-1.

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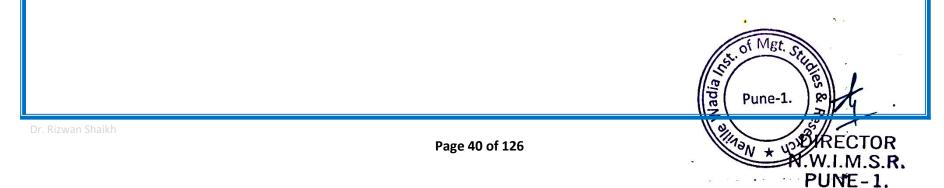
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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO320.1	REMEMBERING	DESCRIBE the concepts of Project Finance and Trade Finance.
		Project Finance and Trade Finance	2	CO320.2	UNDERSTANDING	SUMMARIZE the key aspects in context with Project Finance and Trade Finance.
MBA II	320 FIN Subject Elective (SE)			CO320.3	APPLYING	IDENTIFY the applicability of Project Finance and Trade Finance ir modern business era.
SEM III	Course – Financial			CO320.4	ANALYSING	EXAMINE the risks involved in Project Finance and Trade Finance.
	Management			CO320.5	EVALUATING	EVALUATE the proposal of securing finance by considering the capital structure and documentation involved.



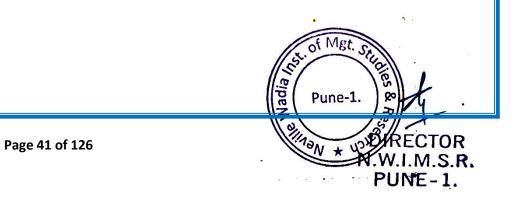


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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO321.1	REMEMBERING	RELATE to terminologies used in Insurance Law
				CO321.2	UNDERSTANDING	EXPLAIN the role of insurance law in overall development o
	321 FIN MBA II Subject Elective (SE)					the country through risk management and insurance coverage.
			2	CO321.3	APPLYING	IDENTIFY risk management plans , strategies and
MBA II		Insurance Laws and Regulation				techniques in Life and General Insurance.
SEM III	Course –			CO321.4	ANALYSING	APPRAISE Regulatory Framework of Insurance Business in India
SENT III	Financial Management					& Corporate Governance Practices for Insurance Companies.
	Management			CO321.5	EVALUATING	ASSESS the insurance policies in the light of risk valuation.



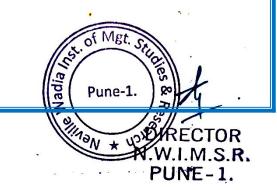


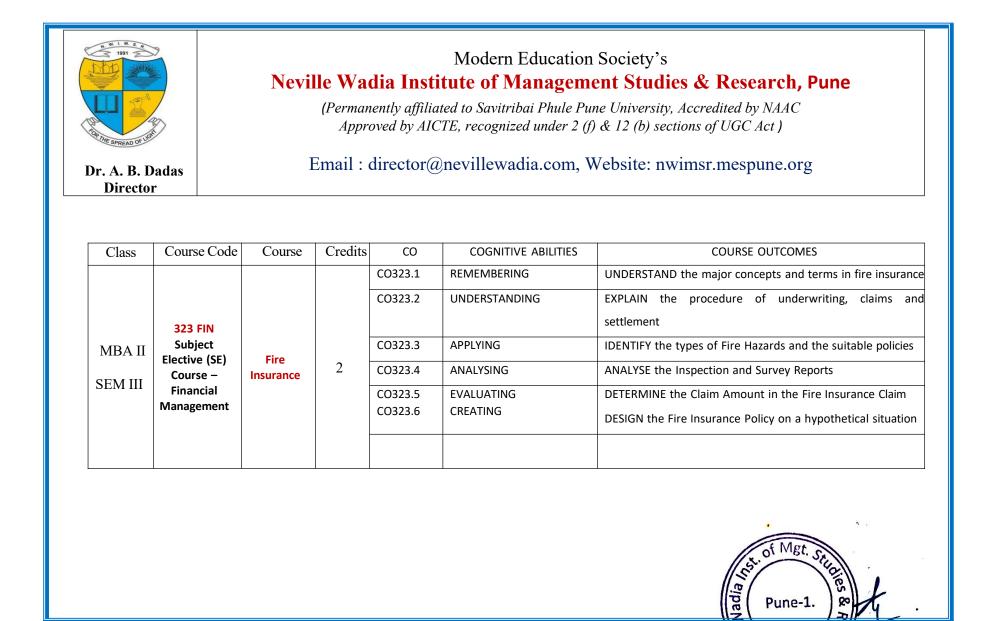
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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO322FIN.1	REMEMBERING	Enumerate the key terms associate with Marine Insurance Documentation and Reinsurance.
MBA II	322 FIN Subject			CO322FIN.2	UNDERSTANDING	Understand various statutes applicable, necessar arrangements and documentation required for Marin Insurance.
SEM III	Elective (SE) Course – Financial	Insurance	2	CO322FIN.3	APPLYING	Determine the insurance cover and policy type considering the risk involved.
	Management			CO322FIN.4	ANALYSING	Detect the insurable interest, probable losses and the profitability element.
				CO322FIN.5	EVALUATING	Evaluate the risk involved and need for reinsurance
				CO322FIN.6	CREATING	DESIGN the Marine Insurance Policy on a hypothetical situation

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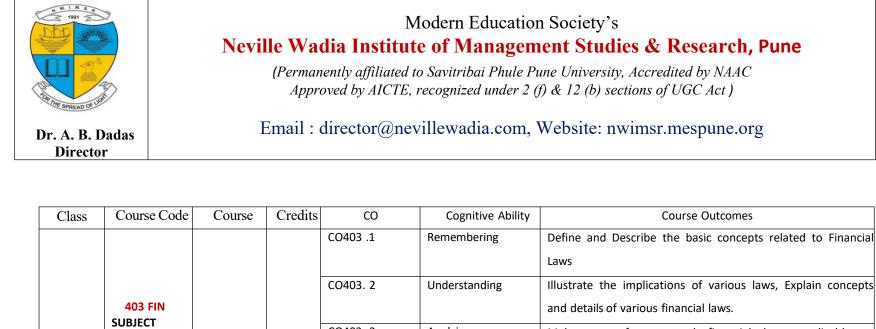
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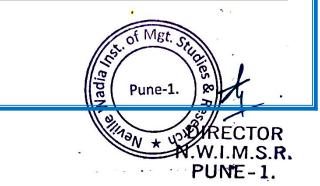
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				CO403. Z	Understanding	inustrate the implications of various laws, Explain concepts
	403 FIN SUBJECT					and details of various financial laws.
MBA II	CORE (SC)	Financial		CO403. 3	Applying	Make use of contextual financial laws applicable to
SEM IV	COURSE: Specialization	Laws	3			organisations.
SLIVI I V	– Financial			CO403. 4	Analyzing	Infer the application of financial laws to organisations
	Management			CO403. 5	Evaluating	Appraise and perceive the benefits of applicable laws
						to the organisations.



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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO404FIN.1	REMEMBERING	DESCRIBE the concepts related to emerging areas of Microfinance, Small finance banks, Payment Banks, Start-Ups, SHG and Digitization and analytics
	404 FIN			CO404FIN.2	UNDERSTANDING	EXPLAIN in detail, all the theoretical concepts taught through the syllabus
MBA II	SUBJECT CORE (SC) COURSE: Specialization – Financial Management	Current Trends & Cases in Finance	3	CO404FIN.3	APPLYING	APPLY the various theories and models of financia management in the case.
SEM IV				CO404FIN.4	ANALYSING	ANALYSE the situation and decide the key financial as well as non-financial elements involved in the situation.
				CO404FIN.5	EVALUATING	EVALUATE the financial impact of the alternative on the given case.
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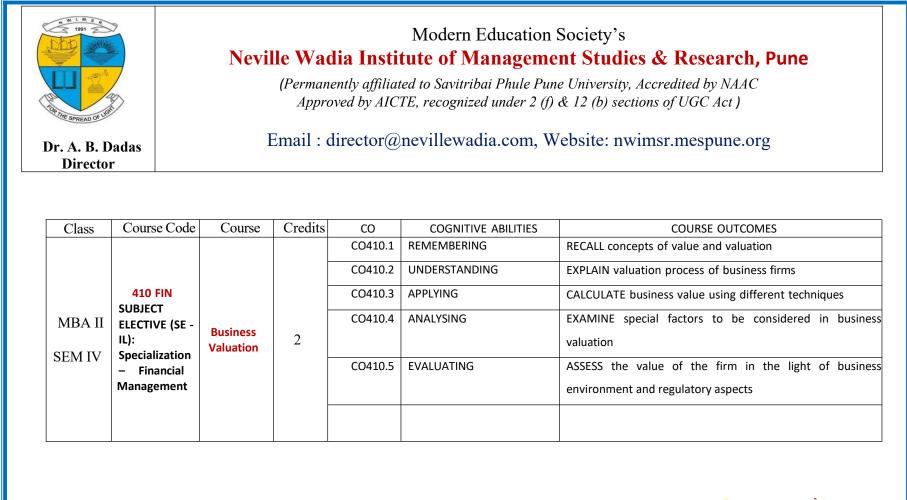
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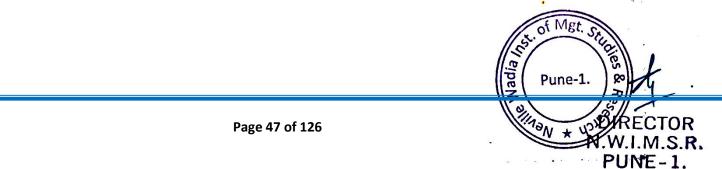
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Class	Course Code	Course	Credits	CO	Cognitive Ability	Course Outcomes
	409 FIN SUBJECT ELECTIVE (SE - IL): Specialization – Financial Management	Fixed Income Securities	Income 2	CO409FIN.1	Remembering	Describing the basic concepts of Fixed Income Securities
				CO409FIN.2	Understanding	Understanding the various types of securities traded in the fixed income market and the concepts related to the risk and returns of the Fixed income securities
MBA II				CO409FIN.3	Applying	Applying the knowledge of fixed income securities fo diversifying the portfolio of investments
SEM IV				CO409FIN.4	Analyzing	Predictive analysis of the economic outlook through yield curve analysis
				CO409FIN.5	Evaluating	devise the various investment strategies based on portfolior returns.
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Class	Course Code	Course	Credits	СО	Cognitive Ability	Course Outcomes
				CO411FIN.1	Remembering	Describe various concept associated with risk management and financial risk management.
				CO411FIN.2	Understanding	Exemplify the financial risk management processes, frameworks.
MBA II	411 FIN SUBJECT ELECTIVE (SE - IL): Specialization – Financial Management	Risk		CO411FIN.3	Applying	Determine the various building blocks of risk management system and strategies.
SEM IV		Managemen t	2	CO411FIN.4	Analyzing	Classify various risks associated with enterprise, banks, insurance etc.
				CO411FIN.5	Evaluating	Formulate the strategies to overcome with currency risk,
						credit risk, interest rate risk, legal risk, asset liability risk, liquidity risk etc.
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						Pune-1.
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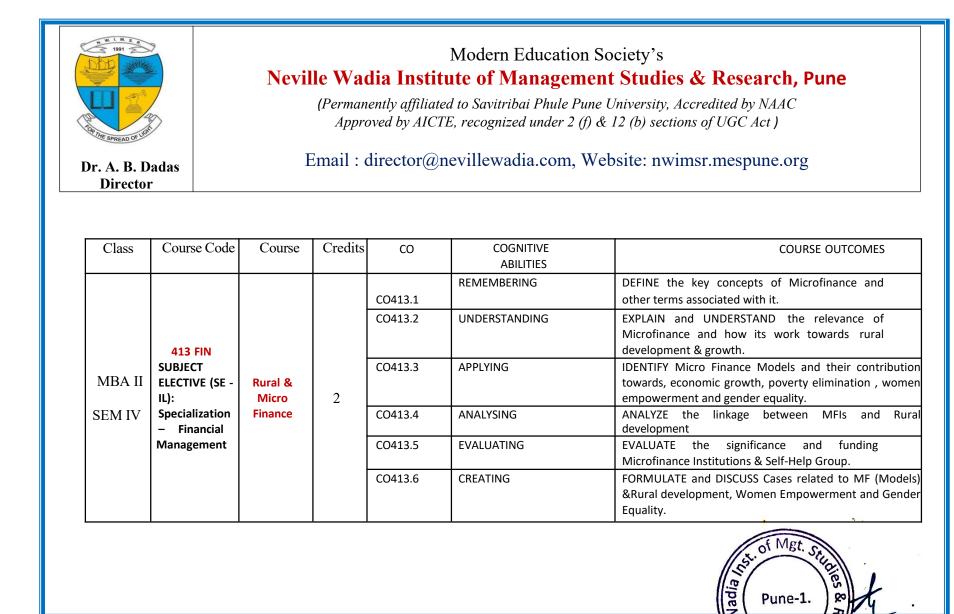


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Dr. A. B. Dadas Director

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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO412FIN.1	REMEMBERING	Remember the basic concepts, tools and techniques of cost management in the contemporary business environment and how it has influenced cost management
	412 FIN			CO412FIN.2	UNDERSTANDING	EXPLAIN in detail, all the theoretical concepts taught through the syllabus; differentiate between various costing techniques.
MBA II SEM IV	IL): Specialization	ial Cost Managemen t	Cost 2 magemen	CO412FIN.3	APPLYING	ILLUSTRATE contemporary management techniques and how they are used in cost management to respond to the contemporary business environment.
	– Financial Management			CO412FIN.4	ANALYSING	ANALYSE the situation and decide the key cost factor / elements involved in the decision making
				CO412FIN.5	EVALUATING	FORMULATE new models and techniques for managing the cost strategically in any business organization.
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Dr. Rizwan Shaikh

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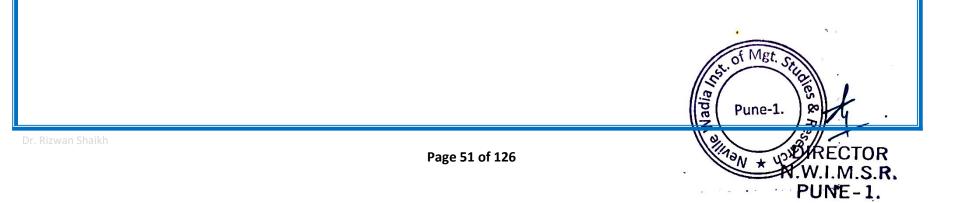
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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
					REMEMBERING	UNDERSTAND the major concepts and terms in Reinsurance
				CO414.1		
				CO414.2	UNDERSTANDING	EXPLAIN the execution and legal applications in insurance
	414 FIN SUBJECT					contracts
MBA II	ELECTIVE (SE - IL):	Rural & Micro	2	CO414.3	APPLYING	IDENTIFY the forms of reinsurance according to the cases
SEM IV		on Finance I		CO414.4	ANALYSING	ANALYSE the insurer policy
				CO414.5	EVALUATING	EVALUATE the insurer's security and claim procedure
				CO414.6		





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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO415FIN.1	REMEMBERING	Recall the different terms related to Agriculture Insurance and classification of agricultural insurance products
	415 FIN SUBJECT ELECTIVE (SE - IL):			CO415FIN.2	UNDERSTANDING	Understand the process of crop insurance and the Global outlook of Agricultural insurance
MBA II		Agricultural	2	CO415FIN.3	APPLYING	Apply the agricultural insurance concepts and assess the los and settlement amount
SEM IV	Specialization – Financial Management			CO415FIN.4	ANALYSING	ANALYSE the regulatory mechanism and Government scheme for
						agriculture insurance
				CO415FIN.5	EVALUATING	Evaluate the different types of risks involved in agriculture





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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
		Human Resource 3 Manageme		CO304HRM.1	REMEMBERING	REMEMBER the strategies adopted by HR in national and international context.
	BA II (SC) Course-			CO304HRM.2	UNDERSTANDING	Ability to UNDERSTAND and ARTICULATE the basic concepts of SHRM and link the HR strategies to the organizational business strategies.
MBA II			Human	CO304HRM.3	APPLYING AND ANALYZING	Ability to ANALYZE HR as an investment to the company.
SEM III	Human Resource Management		CO304HRM.4	EVALUATING	Ability to INTERPRET and EVALUATE the implementation of the HR strategies.	
				CO304HRM.5	CREATING	FORMULATE and provide realistic solutions to the industry by designing innovative strategies and logica
						decision making.
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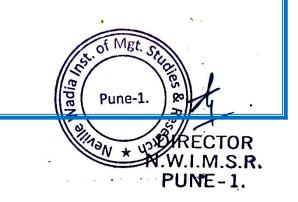
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Dr. A. B. Dadas Director

#### Course Code Course Credits COURSE OBJECTIVES (CO'S) Class CO COGNITIVE ABILITIES DESCRIBE structure of personnel department, its CO305HRM.1 REMEMBERING policies and maintenance of employee files & records LEARN drafting of communications for disciplinary CO305HRM.2 UNDERSTANDING actions 305 HRM DEMONSTRATE the knowledge and calculations of CO305HRM.3 APPLYING Subject Core MBA II bonus, gratuity, PF, ESI etc. (SC) Course-HR 3 EXPERIMEMT to calculate the computation of CO305HRM.4 ANALYSING Operations Human SEM III Workmen compensation, Bonus and Gratuity as per Resource relevant acts Management CO305HRM.5 CALCULATE computation of Workmen compensation, EVALUATING Bonus and Gratuity FILE returns under various labour laws and prepare CO305HRM.6 CREATING salary structure

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Dr. A. B. Dadas Director

> Course Code Course Credits Class COURSE OBJECTIVES (CO'S) CO COGNITIVE ABILITIES DEFINE Talent Management and its significance CO.312.1 REMEMBERING **312 HRM** UNDERSTANDING performance excellence CO.312.2 UNDERSTANDING Subject through Talent Management MBA II Elective (SE) Talent APPLY Talent Management concepts in Course -Manageme 2 CO.312.3 APPLYING Human Resource Management SEM III Human nt ANALYSING Talent Management practices in Resource ANALYSING CO.312.4 employee development and career enhancement Management FORMULATE the Talent Management CO.312.5 **EVALUATING** Strategies for any organisation.

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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES (CO'S)
				CO313.1	REMEMBERING	KNOW various tools of psychometry designed to measure traits of individuals
313 HRM     Subject     MBA II   Elective (SE)     Course -     SEM III   Human		Psychomet ric testing and Assessmen t		CO313.2	UNDERSTANDING	UNDERSTAND & Conduct the group simulated exercises for organizational purpose
	Elective (SE)		ric testing and 2	CO313.3	APPLYING	IDENTIFY AND ADMINISTER psychometric tools to respondents
	Resource Management			CO313.4	ANALYSING	INTERPRET results and counsel the respondent based on the results
				CO313.5	CREATING	CREATE Psychometric Tests for the specific traits as required by the organization
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Dr. A. B. Dadas Director

Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OBJECTIVES (CO'S)
				CO314HRM.1	REMEMBERING	LIST conceptual framework of Mergers & Acquisitions and organization integration
314 HRM Subject	314 HRM Subject	HR Perspectiv es in Mergers & Acquisition s		CO314HRM.2	UNDERSTANDING	UNDERSTAND HR's role and due diligence process in Mergers & Acquisitions
MBA II SEM III	-		2	CO314HRM.3	APPLYING	MANAGE/ SOLVE HR issues arising out during Mergers & Acquisitions
				CO314HRM.4	ANALYSING	ORGANIZE HR due diligence before M & A
				CO314HRM.5	EVALUATING	SUPPORT process of change management in M & A
				CO314HRM.6	CREATING	FORMULATE HR processes for restructuring compensation and benefits in Mersers & Acquisitions
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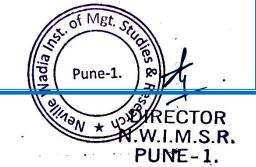


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> Course Code Course Credits COURSE OBJECTIVES (CO'S) CO COGNITIVE Class ABILITIES IDENTIFY key perspectives of global workforce CO315HRM.1 REMEMBERING management UNDERSTAND cultural aspects of International CO315HRM.2 UNDERSTANDING HRM **315 HRM** PREPARE HR planning for long term global staffing CO315HRM.3 APPLYING Subject Elective (SE) MBA II ILLUSTRATE steps involved in global selection of CO315HRM.4 ANALYSING Internation Course -2 human resources al HR SEM III Human FORMULATE Training and development policy for CO315HRM.5 **EVALUATING** Resource expatriate employees of an organization Management ANALYZE / COMPARE important points that needs CO315HRM.6 CREATING to be included while drafting global workforce performance & development management system of an organization



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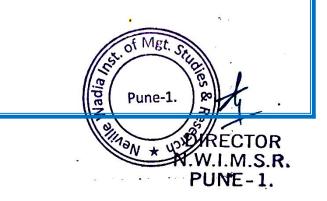
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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO316HRM.1	Remembering	ENUMERATE various concepts of Mentoring and Coaching.
	<mark>316 HRM</mark> Subject	Mentoring and Coaching		CO316HRM.2	Understanding	UNDERSTAND techniques of Mentoring and Coaching
MBA II SEM III			ind 2	CO316HRM.3	Applying	APPLY models of Mentoring and Coaching to real world scenarios
	Resource			CO316HRM.4	Analyzing	ANALYSE issues in Mentoring and Coaching
	Management			CO316HRM.5	Evaluating & Creating	DEVELOP skills needed to become Mentor, Coach

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Dr. A. B. Dadas Director

#### Course Code Course Credits CO COGNITIVE COURSE OBJECTIVES (CO'S) Class ABILITIES DESCRIBE concept of compensation and cost CO317HRM.1 REMEMBERING CO317HRM.2 UNDERSTANDING UNDERSTAND compensation and reward management process CO317HRM.3 COMPARE issues related to compensation and survey APPLYING 317 HRM Subject Compensat of wages & salary administration in various industries MBA II Elective (SE) ion and CO317HRM.4 ANALYSING EXPERIMEMT to calculate various types of monetary 2 Course -Reward SEM III Human Manageme and profit sharing incentives Resource nt CALCULATE income tax as per the current slabs for the CO317HRM.5 EVALUATING Management employees under different salary brackets CO317HRM.6 CREATING FORMULATE salary structure incorporating tax saving components. of Mgt. Vadia Ins,



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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO HRM.1	REMEMBERING	DESCRIBE key components and applicability of theories of Performance Management System
	318 HRM Subject	ect   (SC) Performan   e - ce   an Manageme   rce nt System		CO318 HRM.2	UNDERSTANDING	DEMONSTRATE the communication skills required when managing achievement and underachievement.
MBA II	Elective (SC) Course -		2	CO318 HRM.3	APPLYING	IDENTIFY factors affecting Performance Measurement
SEM III	Human Resource			CO318 HRM.4	ANALYSING	ANALYZE various tools for performance assessment
	Management		in System	CO318 HRM.5	EVALUATING	COMPARE various organizational performance management systems and best practices.
				CO318 HRM.6	CREATING	DESIGN a performance management process for an organization.
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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES (CO'S)			
				CO. 319 HRM .1	REMEMBERING	DEFINE Change Management and its significance			
	319 HRM		2	CO. 319 HRM .2	UNDERSTANDING	UNDERSTANDING change management model and practices			
MBA II	Subject Elective (SE) Course -	Change Manageme nt & new		CO.319 HRM .3	APPLYING	APPLY Change Management in context to digital transformation			
SEM III	Human Resource	technologi es in HRM	2	CO.319 HRM .4	ANALYSING & EVALUATING	EXAMINE and DETERMINE various concepts in human resource information system			
	Management			CO. 319 HRM .5	CREATING	IMPLEMENT change management in the organization.			
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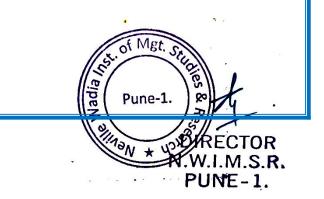


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Dr. A. B. Dadas Director

#### Course Code Class Course Credits CO COGNITIVE ABILITIES COURSE OUTCOMES DESCRIBE the major theories, concepts, terms, CO403 HRM.1 REMEMBERING models tools and frameworks in the field of Organizational Diagnosis & Development. CO403HRM.2 UNDERSTANDING UNDERSTAND concept of OD and 'intervention'. CO403HRM.3 APPLYING MAKE USE of the Theories, Models, Principles and 403 HRM Frameworks of Organizational Diagnosis & MBA II Subject Core Organizationa Development in specific organizational settings. (SC) – Human I Diagnosis & 3 CO403HRM.4 ANALYSING ANALYZE the external and internal environment SEM IV Resource Development with right tool of diagnosis and review the role of Management consultant in OD. CO403HRM.5 EVALUATING IDENTIFY AND MAP an intervention to organisational need CO403HRM.6 CREATING DESIGN the role of the consultant for an organisational issue



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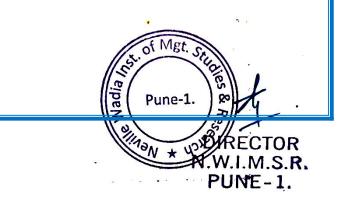
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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
		Current		CO404HRM.1	REMEMBERING	<b>DESCRIBE</b> the conceptual framework of Digital Disruptions and its impact on the current HR Trends.
	404 HRM		urrent ends & ases in luman	CO404HRM.2	UNDERSTANDING	SUMMARIZE the impact of Current HR trends on HR Functions
MBA II	Subject Core (SC) – Human	Trends & Cases in		CO404HRM.3	APPLYING	<b>ILLUSTRATE</b> value creation & competitive advantage of Technology on current HR Trends
SEM IV	Resource Management	Human Resource		CO404HRM.4	ANALYSING	<b>EXAMINE</b> the changing role of HR Priorities
	Wanagement	Management		CO404HRM.5	EVALUATING	ELABORATE upon the various types of current HR Trends
				CO404HRM.6	CREATING	<b>APPLY</b> the existing Tech tools to real time HRM Challenges and offer Solutions.

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Class	Course Code	Course	Credits	CO	Cognitive Abilities	Course Outcomes
				CO409.1	REMEMBERING	AWARENESS about foundation of labor legislation.
	409HRM			CO409.2	UNDERSTANDING	UNDERSTAND the legislation related to various labor and social laws.
MBA II	Subject Elective (SE)	Labour		CO409.3	APPLYING	APPLY formulas of specific laws and calculate.
SEM IV	Course – Human Resource	rse – Legislation nan ource	2	CO409.4	ANALYSING	STUDY labor legislation and effective implementation of them through case laws.
	Management			CO409.5	EVALUATING	REVIEW AND UNDERSTAND different labor legislations and its amendments.
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Dr. Rizwan Shaikh

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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OBJECTIVES (CO'S)		
				CO.410HRM.1	REMEMBERING	IDENTIFY important points to be incorporated in HR Manual		
	410HRM			CO.410HRM.2	UNDERSTANDING	UNDERSTAND policy requirement for Recruitment & Selection process		
MBA II	Subject BA II Elective (SE) Course –	Designing HR Policies	2	CO.410HRM.3	APPLYING	PREPARE policies on employee benefits for an organization of your choice		
SEM IV	Human Resource Management			CO.410HRM.4	ANALYSING	ILLUSTRATE steps involved in better employee relations & grievance handling		
				CO.410HRM.5	CREATING	CONSTRUCT various HR policies for an organization of your choice		
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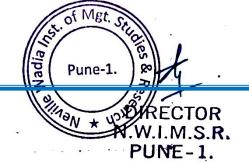


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Course Code Class Course Credits CO COGNITIVE ABILITIES COURSE OUTCOMES CO411.1 IDENTIFY the basic concepts of Labour Economics, REMEMBERING Wage Determination, Labour Productivity and Costing. UNDERSTANDING the Labour Markers in India with CO411.2 UNDERSTANDING **411HRM** reference to demand and supply of Labour and Subject Social Security Problems associated to it. MBA II | Elective (SE) Labour DETERMINATION of various Wage and Non-Wage CO411.3 APPICATION Course -2 **Economics** Factors applicable in various sectors of businesses. SEM IV Human and Costing CO411.4 ANALYSIS IMPLEMENTATION of various theories of wage Resource determination in various business sectors. Management CO411.5 **EVALUATION** EVALUATION of Labour Cost Benefit Analysis of important HR functions. APPLICATION of social security of labours in various CO411.6 CREATION sectors.





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	Course – Human Resource Management	In HRM	2	CO.412HRM.5	CREATING	PLAN a survey of various industry and DEVELOP a trend analysis of Human Resource Best Practices.
MBA II SEM IV				CO.412HRM.4	ANALYSING & EVALUATING	COMPARE and DETERMINE various skill sets required at Human Resource Section.
	Subject Elective (SE)	Best Practices		CO.412HRM.3	APPLYING	IDENTIFY & CLASSIFY the practices according to the industry and sub sectors of the industry.
	412HRM			CO.412HRM.2	UNDERSTANDING	EXPLAIN theoretical framework for best practices.
			-	CO.412HRM.1	REMEMBERING	DEFINE dynamic approach towards Human Resource activities and practices.
Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OBJECTIVES (CO'S)

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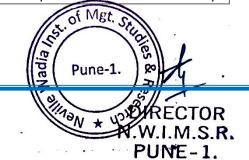


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Class	Course Code	Course	Credits	CO#	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO413.1	REMEMBERING	IDENTIFY the basic concepts of Employee Engagement and Employee Ownership.
	413HRM			CO413.2	UNDERSTANDING	UNDERSTANDING the various factors, models and metrics involved in Employee engagement.
MBA II	Subject Elective ( Institute	Employee Engagement and Ownership	2	CO413.3	APPICATION	DETERMINATION of various Employee Engagement Activities and types of Employee Ownership practiced in all scales of companies at various sectors.
SEM IV	Level) Course – Human			CO413.4	ANALYSIS	IMPLEMENTATION     of     Engagement     strategies     and       BUILDING Engagement Culture in companies.
	Resource Management			CO413.5	EVALUATION	EVALUATION of Employee engagement and Employee Ownership and its impact on the performance of businesses
				CO413.6	CREATION	APPLICATION of Employee engagement practices and Employee Ownership at various sectors of industry.





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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES (CO'S)			
				CO.414HRM.1	REMEMBERING	IDENTIFY the basic concepts of leadership and succession planning.			
MBA II E	414HRM			CO.414HRM.2	UNDERSTANDING	UNDERSTANDING the modern theories and styles of leadership.			
	Subject Elective (SE) Course – Human Resource Management	Leadership and Succession Planning	2	CO.414HRM.3	APPLYING	IMPLEMENTING the appropriate succession plan through leadership development			
SEM IV				CO.414HRM.4	ANALYSING & EVALUATING	ANALYSING and EVALUATING the existing human capital.			
				CO.414HRM.5	CREATING	BUILDING appropriate Succession Plan			
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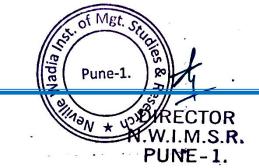


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#### Dr. A. B. Dadas Director

#### Course Code Credits COURSE OUTCOMES Class Course CO COGNITIVE ABILITIES CO316HRM.1 ENUMERATE fundamental concept of HRIS Remembering CO316HRM.2 Understanding UNDERSTAND various technology driven features that can be adapted for HRM functions **316HRM** DETERMINE impact of technology on HRM Applying Subject CO316HRM.3 MBA II Elective (SE) functions. Course -2 e-HRM SEM III Human Analyzing ANALYSE issues regarding technology in HRM CO316HRM.4 Resource functions. Management **Evaluating & Creating** DEVELOP competencies needed to adapt CO316HRM.5 technology in HRM functions



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Class	Course Code	Course	Credits	CO#	COGNITIVE ABILITIES	COURSE OUTCOMES
		Services Operations Management – II	3	CO304OSCM .1	REMEMBERING	DEFINE the key concepts in Services Operations Management.
	304-OSCM			CO304OSCM .2	UNDERSTANDING	DIFFERENRTIATE between various service strategies service quality dimensions, and customer relationships based on life time value.
MBA II	Subject Core (SC) Course – Operations & Supply Chain Management			CO304OSCM .3	APPLYING	IDENTIFY the sources of value in a service supply relationship & three factors that drive profitability for a professional service firm
SEM III				CO304OSCM .4	ANALYSING	CATEGORIZE a service firm according to its stage of competitiveness.
				CO304OSCM .5	EVALUATING	MODIFY the Service strategies of an organization for achieving the strategic service vision.
				CO304OSCM .6	CREATING	SOLVE the relevant numerical in the scope of the subject.

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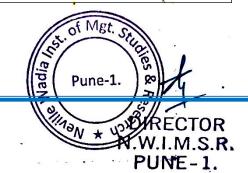
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Class	Course Code	Course	Credits	CO	COGNITIVE	COURSE OUTCOMES
					ABILITIES	
				CO305OSCM.1	REMEMBERING	DEFINE basic terms and concepts related to Logistic management.
				CO305OSCM.2	UNDERSTANDING	EXPLAIN the infrastructure of logistics, its linkage with various types of communication modes.
	305-OSCM Subject Core	re 2 – Logistics 3 & Management in		CO305OSCM.3	APPLYING	DESCRIBE the various dimensions of logistics management and transport, their inter-linkages with different types of freights.
MBA II	(SC) Course – Operations &		3	CO305OSCM.4	ANALYSING	CALCULATE logistic costs and various classification method of reducing the
SEM III	Supply Chain					cost. Involving the information technology and its impacts.
	Management			CO305OSCM.5	EVALUATING	OUTLINE a typical logistic framework and services. ILLUSTRATE the linkages with its dynamic storage system / Customer Issues, Logistic and Business Issues in a real world context.
				CO305OSCM.6	CREATING	DISCUSS modern real world logistical systems using the various concepts in the syllabus.



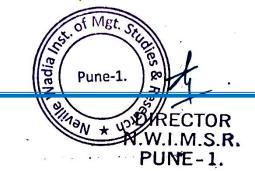
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Class	Course Code	Course	Credits	CO	COGNITIVE	COURSE OUTCOMES
					ABILITIES	
				CO312OSCM.1	REMEMBERING	DEFINE basic terms and concepts related to MRP II.
				CO312OSCM.2	UNDERSTANDING	DESCRIBE the integrated planning structure and
						functions incorporated within MRP.
_	312-OSCM			CO312OSCM.3	APPLYING	ILLUSRATE the importance of MRP as a top-managemen
	Elective (SE)	Manufacturing Resource 2 Planning				planning tool
	Course – Operations &			CO312OSCM.4	ANALYSING	IDENTIFY the vertical and horizontal cross-functiona
SEM III	Supply Chain					integration within the MRP II planning hierarchy.
	Management			CO312OSCM.5	EVALUATING	EXPLAIN how what-if simulation, modeling, and analysis
						are used to produce feasible plans.
				CO312OSCM.6	CREATING	DISCUSS how MRP supports the company's cost, quality,
						and delivery operating objectives.



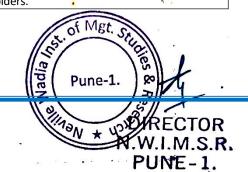


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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO313OSCM.1	REMEMBERING	ENUMERATE the key concepts of Sustainable Supply Chains and Sustainable Supply Chain Management.
				CO313OSCM.2	UNDERSTANDING	DESCRIBE and DISCUSS the role and importance o sustainability and sustainable development in different types of supply chains.
MBA II	313-OSCM Elective (SE))	Sustainable Supply Chains	2	CO313OSCM.3	APPLYING	IDENTIFY and USE relevant established and emerging principles, frameworks and theories in sustainable logistics and supply chain management.
SEM III	Course – Operations & Supply Chain			CO313OSCM.4	ANALYSING	INTEGRATE fundamental strategies, tools and techniques to analyze and design environmentally sustainable supply chain systems.
	Management			CO313OSCM.5	EVALUATING	DETERMINE the unsustainable impact of logistics activities, both individual, and in the wider context of the supply chain.
				CO313OSCM.6	CREATING	COMPILE the managerial challenges, and FORMULATE a structured solution to these, with clear implications for relevant stakeholders.

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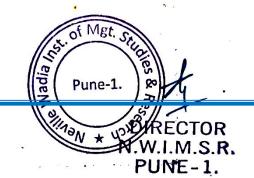


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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO314OSCM.1	REMEMBERING	REPRODUCE the essential tenets of Business Excellence in organizations with special emphasis on Operations Excellence
	<b>314-OSCM</b> Elective (SE) Course – Operations & Supply Chain Management			CO314OSCM.2	UNDERSTANDING	EXPLAIN the basic principles of various models of Business Excellence.
MBA II		Business		CO314OSCM.3	APPLYING	MAKE USE OF the concepts, tools and techniques o Business Excellence in the various areas of Operations, Supply Chain and Services
SEM III		Excellence	2	CO314OSCM.4	ANALYSING	ILLUSTRATE     the     various     facets     of     development       implementation and assessment of business excellence     implementation     implementation
				CO314OSCM.5	EVALUATING	FORMULATE a managerial perspective and DEVELOP ar informed decision- marking ability for driving Business Excellence in the various areas of Operations, Supply Chain and Services
				CO314OSCM.6	CREATING	DISCUSS what makes some organizations best-in-class organizations.

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Class	Course Code	Course	Credits	CO#	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO3150SCM.1	REMEMBERING	DESCRIBE 14 principles of the Toyota Way.
				CO315OSCM.2	UNDERSTANDING	RELATE the TPS with other business situations.
				CO315OSCM.3	APPLYING	IMPLEMENT TPS principles to a real-life situation.
MBA II		ct (SE) Toyota e – Production 2 ons & System Chain	2	CO315OSCM.4	ANALYSING	EXAMINE the application of TPS principles in a service or
	Course –					manufacturing unit/ organization.
SEM III	Operations & Supply Chain			CO315OSCM.5	EVALUATING	DESIGN a process for executing Improvement Initiatives a
	Management					workplace.
				CO315OSCM.6	CREATING	BUILD an organization culture to foster continuou
						improvement.



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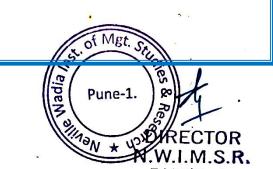


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	Course Code	Course	Credits	CO#	COGNITIVE	COURSE OUTCOMES
Class					ABILITIES	
				CO316OSCM.1	REMEMBERING	ENUMERATE the key components of operations strategy.
				CO316OSCM.2	UNDERSTANDING	EXPLAIN the linkages between operations strategy and competitive advantage as the basis of competitive position through superior product development, cost, quality, features.
MBA II	316-OSCM Subject Elective (SE)	Operations &		CO316OSCM.3	APPLYING	ILLUSTRATE the broader context of business strategy & fit between manufacturing and operations capabilities and the business strategy
SEM III	Course – Operations & Supply Chain Management	Service Strategy	2	CO316OSCM.4	ANALYSING	EXAMINE the concepts of competitive leverage using manufacturing and operations, the fit of the various elements of manufacturing and operations, the impact of the competitive environment, and the structure of the value chain.
				CO316OSCM.5	EVALUATING	DESIGN the operations and service strategy.
				CO316OSCM.6	CREATING	FORMULATE an operations strategy (long-term plan) and link with operational decisions.

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Class	Course Code	Course	Credits	CO#	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO317OSCM.1	REMEMBERING	DESCRIBE the Key Concepts and Definitions associated with Quality Management, Six Sigma and Process of Six Sigma
				CO317OSCM.2	UNDERSTANDING	SUMMARIZE the six-sigma philosophy along with understanding of 7 QC Tools.
	317-OSCM Subject Elective (SE)			CO317OSCM.3	APPLYING	PREDICT the change due to Six Sigma Implementation and Application of Six Sigma tools in new settings
SEM III	Course – Operations & Supply Chain Management	Six Sigma for Operations	2	CO317OSCM.4	ANALYSING	APPRECIATE use of Six Sigma for services performanc improvement and strengthening the Organizational Structures
				CO317OSCM.5	EVALUATING	DECIDE control chart to use for given set of data and ROSS (Return on Six Sigma)
				CO317OSCM.6	CREATING	CREATING a Case for Business Models in Different Industries/Proposing a Strategy by Studying the cases of
						Successful Six Sigma Implementation
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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO403OSCM .1	REMEMBERING	DESCRIBE the structure of modern days Logistics.
				CO403OSCM .2	UNDERSTANDING	EXPLAIN the key concepts of Supply Chain Management and the – driving forces in contemporary Supply Chain Management.
MBA II SEM IV	403-OSCM Subject Core (SC) Course – Operations &	E Supply Chains and Logistics	3	CO403OSCM .3	APPLYING	IDENTIFY the various flows in real world supply chain and Logistics. IDSCRIBE the importance of documentations.
SEIVIIV	Supply Chain Management			CO403OSCM .4	ANALYSING	COMPARE and CONTRAST push and pull strategies in Supply Chain Management. ANALYSE the impact of tracking system linkage in Logistics.
				CO403OSCM .5	EVALUATING	EXPLAIN the key Operational Aspects of E Procurement.
				CO403OSCM .6	CREATING	DEVELOP a framework for e-logistics
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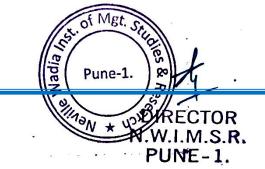
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				CO404OSCM .1	REMEMBERING	DEFINE industrial revolutions and its different aspects.
			-	CO404OSCM .2	UNDERSTANDING	EXPLAIN the role of technology pillars of Industry 4.0.
				CO404OSCM .3	APPLYING	DEMONSTRATE the use of data in effective decisio
	MBA II Operations &					making.
MBA II				CO404OSCM .4	ANALYSING	ILLUSTRATE the need of cyber physical system fo
		is & Industry 4.0 3 nain	3			sustainable competitive advantage.
SEM IV	Supply Chain			CO404OSCM .5	EVALUATING	EXPLAIN the challenges faced by various industries in fu
	Management					fledge implementation of Industry 4.0
				CO404OSCM .6	CREATING	DEVELOP a framework for any organization using base of
						Smart Industry Readiness Index Proposed by Singapor
						EDB



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Course Code Course Credits Class CO COGNITIVE ABILITIES COURSE OUTCOMES DESCRIBE the key concepts of ERP systems for CO409OSCM.1 REMEMBERING manufacturing or service organizations. CO409 OSCM.2 UNDERSTANDING EXPLAIN the scope of common ERP Systems modules. DEVELOP basic understanding of how ERP enriches the CO409 OSCM.3 APPLYING business organizations in achieving a multidimensional 409-OSCM Subject growth. MBA II Elective (SE) E Supply the challenges EXAMINE associated with 2 Course-**Chains and** CO409 OSCM.4 ANALYSING **Operations &** Logistics SEM IV implementing enterprise systems and their impacts Supply Chain on organizations. Management JUSTIFY selection of an appropriate ERP transition CO409 OSCM.5 **EVALUATING** strategy. FORMULATE best selection and implementation CO409 OSCM.6 CREATING of Mgt. strategy in a real setting Vadia Pune-1 Nerthe RECTOR Page 82 of 126 W.I.M.S.R. PUNE-1



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				COGNITIVE ABILITIES	COURSE OUTCOMES
			CO4100SCM.1	REMEMBERING	DEFINE the basic terms associated with Manufacturing Excellence and World Class Manufacturing
			CO4100SCM.2	UNDERSTANDING	SUMMARIZE the features of various frameworks used for World Class Manufacturing
10-OSCM Subject		- 2	CO4100SCM.3	APPLYING	IDENTIFY the challenges to manufacturing industry in the information age
Course- perations &	Manufacturing		CO4100SCM.4	ANALYSING	ANALYZE the usage of Information management tools Material processing and handling tools.
lanagement			CO410OSCM.5	EVALUATING	EVALUATE the country's preparedness for World Clas Manufacturing
			CO410OSCM.6	CREATING	ESTIMATE the performance of monufacturing firms of $Mgt$ , with the measurement system to perform the
					readiness for World Gass Manufacturing Pune-1.
ها اد	Subject ective (SE) Course- erations & oply Chain	Subject ective (SE) Course- erations & oply Chain	Subject ective (SE) Course- erations & oply Chain	10-OSCM Subject   Subject World Class   Course- erations & oply Chain magement 2   CO4100SCM.3   CO4100SCM.4	10-OSCM Subject   Subject CO4100SCM.3   APPLYING   Course- erations & oply Chain magement 2   CO4100SCM.4 ANALYSING   CO4100SCM.5 EVALUATING

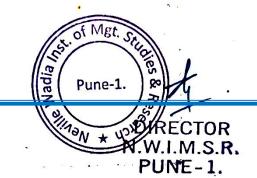


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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO4110SCM.1	REMEMBERING	DEFINE basic terms and concepts related to Strategy Supply Chain
				CO4110SCM.2	UNDERSTANDING	EXPLAIN the SC Components and Processes
MBA II	411-OSCM Subject Elective (SE)	SE) Supply Chain S & Strategy ain	2	CO411OSCM.3	APPLYING	ILLUSTRATE the importance of SC strategies o competitive advantage.
SEM IV	Elective (SE) Course- Operations & Supply Chain Management			CO411OSCM.4	ANALYSING	OUTLINE a typical Supply Chain Model for a product service and ILLUSTRATE the linkages of strategies wit real time issues using Information Technology.
				CO4110SCM.5	EVALUATING	EVALUATE and EXPLAIN impact of strategic decisions o SC
				CO411 OSCM.6	CREATING	FORMULATE and DISCUSS a model for SCM strategies

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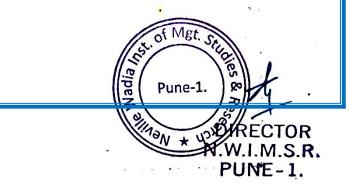
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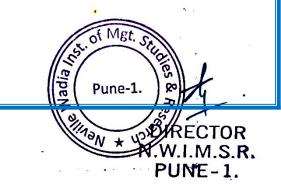
#### Course Code Course Credits CO Class COGNITIVE ABILITIES COURSE OUTCOMES REMEMBER basic concepts used in cost CO412OSCM.1 REMEMBERING management, Budgeting and activity-based costing UNDERSTAND the importance of cost management as CO412OSCM.2 UNDERSTANDING key to profitability. 412-OSCM CALCULATE NPV, PI, IRR, BCR, NBCR, Project cost Subject CO412OSCM.3 APPLYING Financial MBA II Elective (SE) overruns and cost control with Microsoft Excel. Perspectives in 2 Course-**Operations** CO412OSCM.4 ANALYSING Outline capital budgeting techniques used in Operations. **Operations &** SEM IV Management Supply Chain Explain the role of Financial Institutions in project CO412OSCM.5 EVALUATING Management financing Solve the real time issues involved in Operations and CO412OSCM.6 CREATING Project Management using appropriate method in order to reduce the costs.

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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO413OSCM.1	REMEMBERING	DESCRIBE the concepts and principles of Facilities Planning.
	413-OSCM Subject Elective (SE)			CO4130SCM.2	UNDERSTANDING	EXPLAIN the key considerations in Facilities Planning.
				CO413OSCM.3	APPLYING	ILLUSTRATE the use of the concepts and principles of
MBA II		Facilities				Facilities Planning.
SEM IV	Course- Operations &		2	CO413OSCM.4	ANALYSING	EXAMINE the practical layouts in real world in light of
	Supply Chain					the theoretical concepts and principles of Facilities
	Management					Planning.
				CO413OSCM.5	EVALUATING	EVALUATE various approaches to Facilities Planning.
				CO413 OSCM.6	CREATING	REARRANGE existing layouts for enhanced outcomes.



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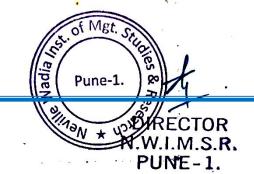
Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO414OSCM.1	REMEMBERING	DESCRIBE the Purchasing Process and its importance in organizations.
MBA II SEM IV	414-OSCM Subject Elective (SE) Course- Operations & Supply Chain Management		2	CO414OSCM.2	UNDERSTANDING	Students will understand the impact of purchasing on competitive success and profitability of modern-day
		Purchasing and Supplier Relationship Management		CO414OSCM.3	APPLYING	organizations. MAKE USE OF the various Negotiation technique in the
				CO414OSCM.4	ANALYSING	context of Purchasing process.     ILLUSTRATE how Supplier evaluation and selection is     done in organizations and its relationship with     corrected Strategy
				CO414OSCM.5	EVALUATING	corporate Strategy.     EXPLAIN the importance of Performance Measurement &     Evaluation in operations management.
				CO414 OSCM.6	CREATING	BUILD A purchasing strategy for a real world situation.
		1				BUILD A purchasing strategy for a real world situation.
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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO415OSCM.1	REMEMBERING	DEFINE Key configuration components of Strategic Supply Chain Management.
	409-OSCM Subject Elective (SE) Strategic Course- Supply Chain		2	CO415OSCM.2	UNDERSTANDING	EXPLORE Process Architecture and Toolkits of ir Strategic Supply Chain Management
MBA II				CO415OSCM.3	APPLYING	ILLUSTRATE the Design Organization for Performance and Organizational Change
SEM IV	Operations & Supply Chain Management			CO415OSCM.4	ANALYSING	EXAMINE the Right Collaborative Model and Drivers of collaboration of Strategic Supply Chain Management
				CO415OSCM.5	EVALUATING	ILLUSTRATE Use of Metrics to Drive Business Success and Roadmap to change
				CO415 OSCM.6	CREATING	DEVELOP the architecture of a supply chain.



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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO304BA .1	REMEMBERING	RECALL all basic statistical concepts and associated values, formulae.
MBA II				CO304BA .2	UNDERSTANDING	EXPLAIN the statistical tools and DESCRIBE their applications in multiple business domains and scenarios
	304-BA Subject Core (SC) Course – Business Analytics	Advanced Statistical Methods using R	3	CO304BA .3	APPLYING	APPLY time series analysis in prediction of various trends.
SEM III				CO304BA .4	ANALYSING	DISCRIMINATE between various types of probability and probability distributions.
				CO304BA .5	EVALUATING	FORMULATE and TEST hypothesis using tools of R.
				CO304BA .6	CREATING	COMBINE various tools and functions of R programming
						language and use them in live analytical projects in
						multiple business domains and scenarios.
						nultiple business domains and scenarios.
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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO305BA.1	REMEMBERING	DEFINE the key terms in Python, Machine Learning and Cognitive Intelligence
				CO305BA.2	UNDERSTANDING	EXPLAIN the applications of Machine Learning in multiple business domains and scenarios
205 84	305-BA	Machine Learning & Cognitive intelligence	Learning & Cognitive 3 intelligence	CO305BA.3	APPLYING	DEVELOP a thought process to think like data scientist/business Analyst
MBA II SEM III	Subject Core (SC) Course – Business			CO305BA.4	ANALYSING	ANALYSE data using supervised and unsupervised Learning Techniques
	Analytics	using Python		CO305BA.5	EVALUATING	SELECT the right functions, arrays of Python for Machine Learning algorithms.
				CO305BA.6	CREATING	COMBINE various tools and functions of Python language in developing Machine Learning algorithms and use them in live analytical projects in multiple Stuggers domain and scenarios.
						Pune-1.
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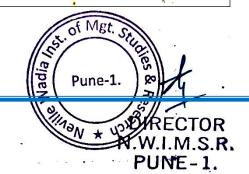


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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO312BA.1	REMEMBERING	DEFINE the key terms in Social Media Analytics, Web Analytics and Text Analytics
312-BA			CO312BA.2	UNDERSTANDING	EXPLAIN the applications of Social Media Analytics, Well Analytics and Text Analytics in multiple business domain and scenarios	
MBA II SEM III	Subject Elective (SE) Course –	Social Media, Web & Text Analytics	2	CO312BA.3	APPLYING	DEVELOP a thought process to harness the power of social media analytics to improve website or business
	Business Analytics			CO312BA.4	ANALYSING	ANALYSE Social Media Analytics and Web Analytics Tools
Finally and	,,			CO312BA.5	EVALUATING	SELECT the right metrics for Social Media Analytics and Web Analytics
				CO312BA.6	CREATING	COMBINE various tools and metrics in building high impac dashboard in multiple business domains and scenarios



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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO313BA.1	REMEMBERING	ENUMERATE the key concepts of industry 4.0, data science in manufacturing, operations analytics and IIOT
	313-BA			CO313BA.2	UNDERSTANDING	DISCUSS the value added by analytics in the operations function.
MBA II	SIS-DA Subject Elective (SE) Course –	Industrial Internet of Things	2	CO313BA.3	APPLYING	DEMONSTRATE the practical applications of data analytics and data science in manufacturing operations.
SEM III	Business Analytics		-	CO313BA.4	ANALYSING	EXAMINE the Industrial Internet of ings (IIoT) and the role of Big Data Analytics.
				CO313BA.5	EVALUATING	EXPLAIN the applications of analytics in operations.
				CO313BA.6	CREATING	COMPILE the issues pertaining to the adoption of technologies that will shape inclustry
						technologies that will shape inclustry of Mgt. Structure Pune-1.
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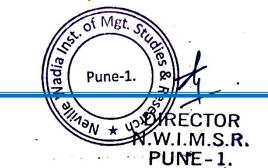
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				CO314BA.1	REMEMBERING	DESCRIBE the importance of the basics of Supply Chai Analytics and Optimization
				CO314BA.2	UNDERSTANDING	EXPLAIN the role and applications of Descriptive, Predictiv
						& Prescriptive Analytics in a Supply Chain
	314-BA			CO314BA.3	APPLYING	ILLUSTRATE the basics of Modeling through R Language.
MBA II	Subject			CO314BA.4	ANALYSING	EXAMINE the level of uncertainty associated with the suppl
SEM III	Elective (SE) Course –	Supply Chain Analytics	2			of products and services to targeted customer segment
	Business Analytics					and justify the choice of a supply
						chain strategy and its fit with competitive strategy.
				CO314BA.5	EVALUATING	DETERMINE the right tools for addressing various issue
						in Supply Chain Analytics.
				CO314BA.6	CREATING	COMBINE the various approaches to improvements in
						the supply chain system Supply Chain advices
						Pune-1.
van Shaikh					Page 93 of 126	W.I.M.S.



Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO315BA.1	REMEMBERING	TELL how and when to use visualization
				CO315BA.2	UNDERSTANDING	ILUSTRATE uses of crosstabs and SQL queries
	315-BA Subject Elective (SE) Course –			CO315BA.3	APPLYING	BUILD stunning Dashboards with Cognos Analytics
MBA II			2	CO315BA.4	ANALYSING	ILLUSTRATE the full-fledged Report Authoring tool
MID/ CII		Cognos		CO315BA.5	EVALUATING	EXPLAIN how a dashboard is different from a report, ar
SEM III	Business					when to use both
	Analytics			CO315BA.6	CREATING	DEVELOP the advanced reporting solutions which allo
						users to perform complex analysis tasks and interact wi
						information



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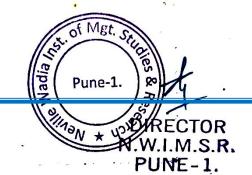
Class	Course Code	Course	Credits	со	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO316BA.1	REMEMBERING	DESCRIBE what Predictive Modeling is all about and know why you would want to use it
				CO316BA.2	UNDERSTANDING	EXPLAIN the CRISP-DM methodology and the IBM SPSS Modeler Workbench
MBA II	316-BA Subject Elective (SE) Course – Business Analytics	Predictive Modelling using SPSS Modeler	2	CO316BA.3	APPLYING	Explore, Prepare, Model and Evaluate your data using IBM SPSS Modeler
SEM III				CO316BA.4	ANALYSING	ILLUSTRATE how to use modeling skills to make decisions.
				CO316BA.5	EVALUATING	FORMULATE models based on trained data, test the model with historical data, and use qualifying models on live data or other historical untested data.
				CO316BA.6	CREATING	SOLVE real world problems using predictive modeling techniques on a real- world real world to the second se
						Pune-1.
. Rizwan Shaikh				F	Page 95 of 126	W.I.M.S.R.



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Class	Course Code	Course	Credits	CO#	COGNITIVE	COURSE OUTCOMES
					ABILITIES	
				CO317BA.1	REMEMBERING	DESCRIBE the key concepts in e-commerce analytics.
				CO317BA.2	UNDERSTANDING	DEMONSTRATE the use of analytics to drive profitabili
						throughout the organization, and across the entire custome experience and lifecycle.
317-ВА			CO317BA.3	APPLYING	SOLVE the unique problems in e-commerce, and transfor data into better decisions and customer experiences.	
MBA II	SubjectElective	E Commerce	2	CO317BA.4	ANALYSING	DISCOVER high-value insights via dashboards ar visualization.
SEM III	(SE) Course – Business Analytics			CO317BA.5	EVALUATING	DEVELOP analytical approaches to improve ecommerce marketing and advertising, understand customer behavior, increase conversion rates, strengthen loyalty, optimize merchandising and product mix, streamline transactions, optimize product mix, and accurately attribu sales.
				CO317BA.6	CREATING	FORMULATE the right analytics driven strategy for ecommerce businesses.



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Class	Course Code	Course	Credits	CO#	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO403BA .1	REMEMBERING	APPRECIATE the differences in the nature of information goods as opposed to traditional goods and services.
				CO403BA .2	UNDERSTANDING	DESCRIBE the characteristics of the markets for network products.
403-BA MBA II Subject Core (SC) Course –	Subject Core (SC) Course –		3	CO403BA .3	APPLYING	ILLUSRTRATE the characteristics of the cost structure of information goods and its implications for pricing of information goods w.r.t. price discrimination, versioning of information goods, and bundling
SEM IV	Business Analytics			CO403BA .4	ANALYSING	COMPARE and CONTRAST the pros and cons of keeping products compatible, and strategic aspects of the decision regarding compatibility.
				CO403BA .5	EVALUATING	EVALUATE the role of complementary products, compatibility and standards, switching costs and lock-in in network industries.
				CO403BA .6	CREATING	DISCUSS the economics of Internet advertising, and the business model of zero priving.
						Pune-1.
wan Shaikh				Pag	e 97 of 126	PUNE-1.



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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO404BA .1	REMEMBERING	IDENTIFY KNOWLEDGE associated and represent it by logical sequence and plan a strategy to solve given problem
				CO404BA .2	UNDERSTANDING	UNDERSTAND AI's fundamental concepts and methods.
MBA II	404-BA Subject Core	Artificial Intelligence in Business Applications		CO404BA .3	APPLYING	APPLY various machine learning algorithms on structured data to develop machine learning models.
SEM IV	(SC) Course – Business Analytics		3	CO404BA .4	ANALYSING	ACQUIRE advanced Data ANALYSIS SKILLS through algorithm and search processes.
				CO404BA .5	EVALUATING	SELECT logical and functional process to develop the model
				CO404BA .6	CREATING	CREATE SOLUTIONS for various business problems using Al techniques.
	1	1	<u> </u>			Pune-1.
Rizwan Shaikh				Page	e 98 of 126	W * W.I.M.S.R.



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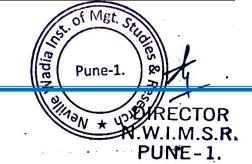
Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO409BA.1	REMEMBERING	DESCRIBE the key concepts in e-commerce analytics.
				CO409BA.2	UNDERSTANDING	DEMONSTRATE the use of analytics to drive profitability throughout the organization, and across the entire customer experience and life cycle.
	409-BA			CO409BA.3	APPLYING	SOLVE the unique problems in e-commerce, and transform data into better decisions and custome experiences.
MBA II	Subject Elective (SE)	E Commerce	2	CO409BA.4	ANALYSING	DISCOVER high-value insights via dashboards and visualization.
SEM IV	Course – Business Analytics	Analytics - II	2	CO409BA.5	EVALUATING	DEVELOP analytical approaches to improve ecommerce marketing and advertising, understand custome behavior, increase conversion rates, strengthen loyalty optimize merchandising and product mix, streamline transactions, optimize product mix, and accurately attribute sales.
				CO409BA.6	CREATING	FORMULATE the right analytics driven strategy for ecommerce businesses.
						Pune-1.
wan Shaikh				P	age 99 of 126	allina + 4018 RECTOR



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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO410BA.1	REMEMBERING	DESCRIBE the key terms in healthcare data analytics
				CO410BA.2	UNDERSTANDING	EXPLAIN the fundamental concepts in Health Care Analytic
				CO410BA.3	APPLYING	ILLUSTRATE the use of specific tools and techniques
						design effective ways of handling, retrieving, analyzing, ar
	410-BA					making use of healthcare data
MBA II	Subject Elective (SE)	Healthcare		CO410BA.4	ANALYSING	EXAMINE the issues associated with the applications
SEM IV	Course –	usiness	2			intelligent data acquisition, processing, and analysis
	Business Analytics					healthcare data
				CO410BA.5	EVALUATING	EXPLAIN the perspectives of healthcare relate
						opportunities for developing new analytical approaches.
			CO410BA.6	CREATING	ADAPT healthcare data analytics for improving the healthcare data	
						and well-being of people.



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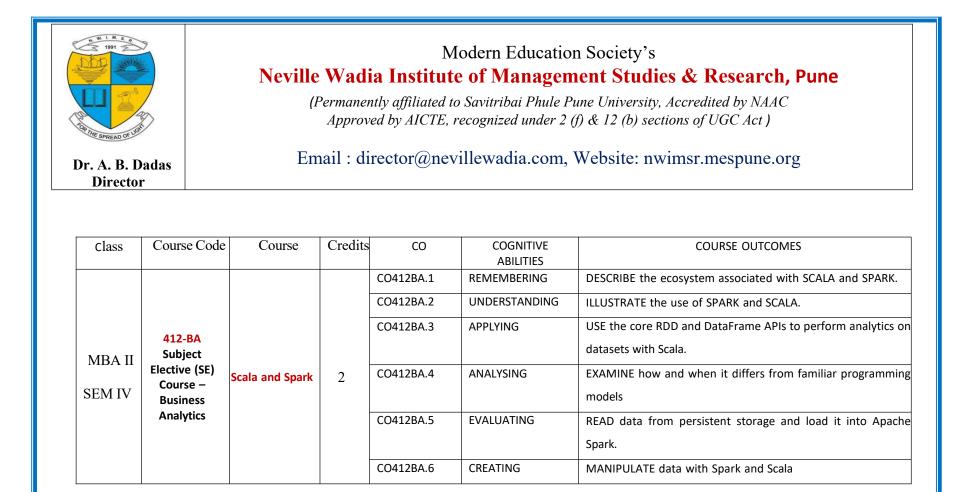
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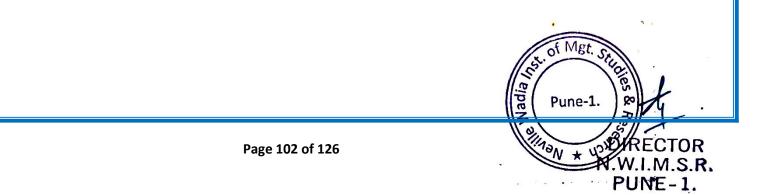
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PUNE-1

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Course Code Credits Class Course CO COGNITIVE ABILITIES COURSE OUTCOMES CO411BA.1 REMEMBERING RECALL the key aspects of cognitive computing and Watson. DESCRIBE & DISCUSS the conceptual components and CO411BA.2 UNDERSTANDING practical aspects of a cognitive system. 411-BA CO411BA.3 APPLYING MAKE USE OF Watson platform and its underlying Subject MBA II technologies for natural language processing and Elective (SE) 2 Watson Course question answering in particular. SEM IV Business CO411BA.4 ANALYSING ILLUSTRATE the various use cases of Watson. Analytics CO411BA.5 EXPLAIN fundamentals of IBM Cloud and creating EVALUATING service instances. BUILD a Customer Complaints Analyzer using Watson CO411BA.6 CREATING Natural Language Understanding of Mgt Vadia Pune-1 Nerthe RECTOR Page 101 of 126 W.I.M.S.R.







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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				RABM01.1	REMEMBERING	DEFINE the key terms in Indian Agriculture/Land Reforms economic holding.
		t Core urse – & Agriculture and Indian Economy		RABM01.2	UNDERSTANDING	EXPLAIN the key terms in The place of agriculture in the national economy/ The present position of Indian Agriculture with an advanced management perspective.
	RABM – 01 Subject Core			RABM01.3	APPLYING	IDENTIFY the various issues in the Agriculture Industry in India. DEMONSTRATE their significance from the perspective of Indian farmer & Indian Economy & business decision making.
SEM IV	(SE) Course – Rural & Agri Business Managemen		3	RABM01.4	ANALYSING	EXAMINE the inter-relationships between various facets of Agriculture & economy from the perspective of a farmer, Labour, firm, industry, market, competition and business cycles.
				RABM01.5	EVALUATING	DEVELOP critical thinking based on changing pattern of ownership and operational holdings in India, Farms size, Productivity/ Profitability and farm efficiency
				RABM01.6	CREATING	ANTICIPATE how other firms in an industry and consumers will respond to economic decisions made by a business, and how to incorporate these responses into their own decisions.



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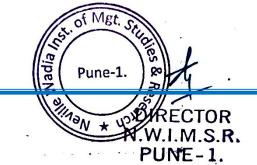
Class	Course Code	Course	Credits	CO#	COGNITIVE ABILITIES	COURSE OUTCOMES
MBA II				RABM02.1	REMEMBERING	RECALL the basic terminologies related to ICT
				RABM02.2	UNDERSTANDING	UNDERSTAND the use of ICT with different aspects & various
	RABM – 02	ICT for Agriculture 3 Managemen				issues & challenges for ICT information services
	Subject Core		3	RABM02.3	APPLYING	Apply the GIS Applications in micro resource mapping
	(SE) Course – Rural & Agri Business Managemen			RABM02.4	ANALYSING	ANALYZE the different tools and techniques used under ICT i
SEM IV						Agriculture Management
				RABM02.5	EVALUATING	EVALUATE the common ICT platforms for information services
				RABM02.6	CREATING	CHOOSE the right ICT as per the requirement of agricultur
						activity
						Pune-1.
						Per Pune-1.
						November 2017



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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				RABM03.1	REMEMBERING	RECALL the Role of Credit in Agriculture & Role of Agriculture i Economic Development
MBA II Subject (SE) Co Rural Busi	RABM – 03	Rural Credit and Finance 2		RABM03.2	UNDERSTANDING	UNDERSTAND the concept and special features of co-operative banking, Structure of the co-operative credit system in India
	Subject Core (SE) Course – Rural Cred		· · · · · · · · · · · · · · · · · · ·	RABM03.3	APPLYING	Apply the theories of Agricultural finance with concept of credit
				RABM03.4	ANALYSING	ANALYZE Players and Approaches in Microfinance & Rura Finance.
				RABM03.5	EVALUATING	EXPLAIN the triangle of microfinance and the role of BDS rural finance.
			RABM03.6	CREATING	Develop a plan to create awareness about different run finance schemes	



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Course Code Class Course Credits CO COGNITIVE COURSE OUTCOMES ABILITIES RECALL and REPRODUCE the various concepts, principles, RABM04.1 REMEMBERING frameworks, and terms related to the function and role of marketing in Rural areas. DISCUSS the Rural versus Urban Marketing concept and RABM04.2 UNDERSTANDING ILLUSTRATE the role that marketing plays in the 'tool kit' of a Rural Marketer **RABM - 04** APPLYING APPLY the models of consumer behavior in the rural market RABM04.3 Subject Core MBA II RABM04.4 ANALYSING EXAMINE and LIST different aspects of segmentation, (SE) Course -Rural 2 Marketing – I **Rural & Agri** targeting and positioning, marketing environmental SEM IV Business forces, consumer buying behavior, in the context of Management rural marketing EVALUATE the challenges of Rural marketing research RABM04.5 EVALUATING with different approaches and to the second terms and the second Met CREATE a new consumer behavior consumer with the help of cases model ? RABM04.6 CREATING the rural marketing cases with Nadias experiences Pune-1. non + 42



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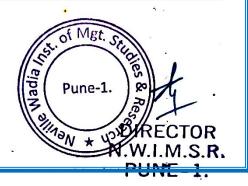
Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
				RABM05.1	REMEMBERING	DEFINE the term rural entrepreneurship and ENUMERATE factor that support women's participation in rural entrepreneurship
	DADIA OF			RABM05.2	UNDERSTANDING	UNDERSTAND the Process of entrepreneurship, aims, an barriers
MBA II	RABM – 05 Subject Core	8 m.		RABM05.3	APPLYING	APPLY different ICT in Rural entrepreneurship development.
	IDA II (SE) Course – Bural & Agri	e – Agri – Entrepreneursh ip	2	RABM05.4	ANALYSING	Analyze the importance of IT in rural India and role of
SEM IV						entrepreneur in rural development.
				RABM05.5	EVALUATING	EVALUATE the rural capabilities, Endowment of Skill sets an
						Natural resources in rural Indian of Mgt. St.
				RABM05.6	CREATING	Design the business plan, the provide the business plan, the considering for development
						& Rural BPO
			1			all and the sector
						AV.W.I.M.S.F



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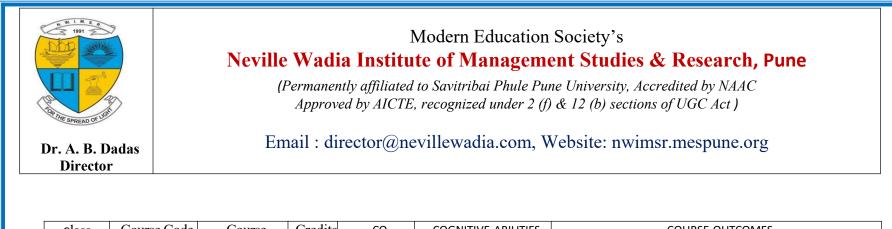
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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				RABM06.1	REMEMBERING	DESCRIBE the key terms associated with the Strategies of marketing.
	RABM - 06			RABM06.3	APPLYING	DEMONSTRATE an understanding of Framework of IMC
MBA II	Subject Core (SE) Course –	Rural	Rural 2	RABM06.4	ANALYSING	EXAMINE the various distribution Strategies of a real-world
SEM IV	Rural & Agri	Marketing II				marketing offering
	Business Management	Business Management		RABM06.5	EVALUATING	EXPLAIN the rising organized rural retailing, malls & Government
						initiatives
				RABM06.6	CREATING	DESIGN the Promotion Strategy in rural marketing



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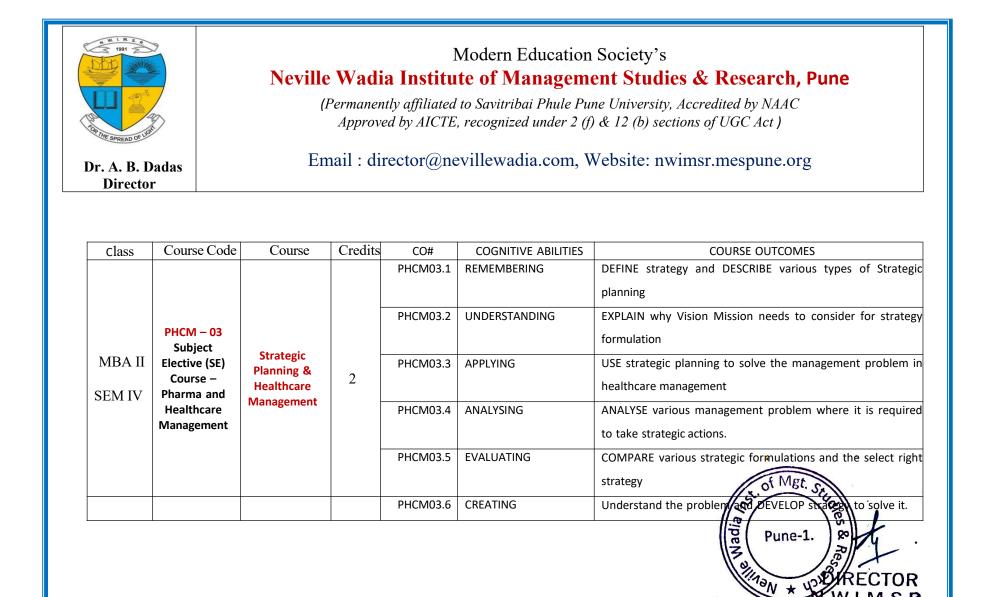
class Cou	ırse Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				PHCM01.1	REMEMBERING	DESCRIBE concept of Pharma and healthcare managemen and FIND out the different role and responsibilities o managers.
MBA II Subje	M – 01 ect Core Course –	Fundamental of Pharma and		PHCM01.2	UNDERSTANDING	UNDERSTAND the different managerial functions of managers
SEM IV Phari	(SC) Course – of Pharma and Pharma and Healthcare Management	and Healthcare <sup>3</sup> are Management	3	PHCM01.3	APPLYING	IDENTIFY right the motivation for right stakeholder in the healthcare sector for effective delivery of service.
				PHCM01.4	ANALYSING	ANALYZE modern Pharma and Healthcare models
					PHCM01.5	EVALUATING
				PHCM01.6	CREATING	CONSTRUCT model to prove effective service in healthcar management Pune-1.
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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				PHCM02.1	REMEMBERING	IDENTIFY various environmental factors affecting on Pharma and Healthcare industry
	РНСМ – 02	Pharma and		PHCM02.2	UNDERSTANDING	UNDERSTAND various laws applicable to Pharma and Healthcare industry
MBA II	Subject Core (SC) Course –	Healthcare	3	PHCM02.3	APPLYING	Understand the situation and identity right legal way to solve
SEM IV	Pharma and Healthcare	environment in India				the problem.
	Management		India	PHCM02.4	ANALYSING	ANALYSE steps involved in Intellectual Property Right
						registrations
				PHCM02.5	EVALUATING	CHOOSE the right type of IPR as per the content and work
						available to protect.
				PHCM02.6	CREATING	Elaborate the different laws accepted by constitutions to
						support and protect Pharma and Health and Sector.
						Pune-1.
						PI.W.I.M.S.F



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Class	Course Code	Course	Credits	CO#	COGNITIVE ABILITIES	COURSE OUTCOMES
				PHCM04.1	REMEMBERING	IDENTIFY the different types of information required in Pharma and Healthcare system
	РНСМ – 04			PHCM04.2	UNDERSTANDING	DESCRIBE the different types of Networks and structur require to establish computerize system in daily operations
MBA II	Subject	Information Technology in	2	PHCM04.3	APPLYING	Identify the different Integrated Health information Systems used by different Pharma and Healthcare companies
SEM IV	Pharma and Healthcare	Pharma and Healthcare		PHCM04.4	ANALYSING	SIMPLIFY the process to maintain an electronic record, it analysis, and Presentation for decision making
	Management			PHCM04.5	EVALUATING	DETERMINE the various components require to develop Hospital Information Systems (HIS)
				PHCM04.6	CREATING	DEVELOP architecture or routine businessentivities in pharma and healthcare settor Pune-1.
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						Now * WILM.S.I

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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES	
				PHCM05.1	REMEMBERING	DEFINE the various concepts related to import and export procedure	
PHCM – 05 Subject	PHCM – 05 Subject			PHCM05.2	UNDERSTANDING	DISCUSS various steps involved in export procedures of pharmaceutical product	
MBA II SEM IV	Elective (SE) Course – Pharma and	SE) - Pharmaceutical - Import and Export		2	PHCM05.3	APPLYING	IDENTIFY the international market for pharmaceutical product
SLIVI I V	Healthcare Management			PHCM05.4	ANALYSING	ANALYZE different payments methods used in internationa trade	
				PHCM05.5	EVALUATING	DETERMINE various rules and regulations related to export procedures of pharmaceutical product	
				PHCM05.6	CREATING	CHOOSE right product petile retrieternation	
			·			allina vyperector	



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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES	
				PHCM06.1	REMEMBERING	DEFINE the key terms, LIST the Attributes and Characteristics of Entrepreneurs feature and ENUMERATE the Factor influencing Entrepreneurship Growth.	
				PHCM06.2	UNDERSTANDING	DISCUSS the various theories of entrepreneurship.	
PHCM – 06 Subject			PHCM06.3	APPLYING	CONSTRUCT a framework for a typical EDP for the Pharm industry		
MBA II SEM IV	Elective (SE) Course – Pharma and	ip in Pharma and Healthcare	ip in Pharma 2	2	PHCM06.4	ANALYSING	EXAMINE the role of Government and various suppor organizations in encouraging and supporting Entrepreneurship
	Healthcare Management			PHCM06.5	EVALUATING	COMPOSE an inventory of possible entrepreneuria opportunities in contemporary local-regional and national th context for Pharma and Heatthcase sectors.	
				PHCM06.6	CREATING	BUILD a business plan for an entreprenerrial pharma of healthcare venture.	
	I	1	<u> </u>		1	all	



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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				THM01.1	REMEMBERING	DESCRIBE different types of hotels & travel agents
				THM01.2	UNDERSTANDING	UNDERSTAND the basic functioning of star hotels major operational, Departments, government rules & regulations
MBA II SEM IV SEM IV THM-01 Subject Core (CE) Course – Tourism and Hospitality Management	Fundamentals		THM01.3	APPLYING	USE of flow charts & diagrams of various Hospitalit Sectors to know the hierarchy of the organization	
	Tourism and Hospitality	d Management	THM01.4	ANALYSING	EXAMINE current changes taking place in the Hotel & Tourism Industry	
				THM01.5	EVALUATING	EVALUATE the changes required to improve traditional methods to suit the current method to suit the current method to suit the current methods
				THM01.6	CREATING	DEVELOP Smart techniques adaptable the presen market scenario for better customer satisfaction Pune-1.
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Dr. A. B. Dadas Director

#### Course Code Course Credits CO COGNITIVE ABILITIES COURSE OUTCOMES Class THM02.1 DEFINE the various components of the Tourism Industry & REMEMBERING Types of Tourism THM02.2 UNDERSTANDING UNDERSTAND basic operations of a Travel Agency & tour conduction **THM-02** THM02.3 APPLYING EXECUTE theoretical knowledge to design various tour Subject Core MBA II Tourism and packages & work on costing for the packages (CE) Course -2 Travel Tourism and THM02.4 ANALYSING Analyze changing trends in Travel & Transport industry-SEM IV Management Hospitality Domestic & International Management THM02.5 **EVALUATING** INTERPRET the impacts of Tourism Industry globally & practicing of Eco-Tourism Q-TOURISMP Sace THM02.6 CREATING BUILD new concepts of ing to customer requirements Nadia Pune-1. non + 42



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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				THM03.1 THM03.2	REMEMBERING UNDERSTANDING	DESCRIBE the fundamentals of event management & different types of Events EXPLAIN the concepts of Events & guest requirements to plan an event
	THM-03 Subject			THM03.3	APPLYING	DESIGN & Budget an event from various perspectives
MBA II	Elective (SE)	Event		THM03.4	ANALYSING	EXAMINE possible shortfalls on an event & create necessary
Course – SEM IV Tourism and	Course – Tourism and	Management				back up systems to avoid failures
	Hospitality			THM03.5	EVALUATING	COMPARE Success of an event in comparison to the set
	Management					objectives
				THM03.6	CREATING	COMPOSE New concepts of the event with innovative ideas
						to leave a lasting impression in the guest's wind along with
						achieving organizational growth.
						Pune-1.
						WI.M.S.R



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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES	
				THM04.1	REMEMBERING	DISCUSS Structures, Processes, Policies of Tours- Domestic & International Rules & regulations for operating a travel agency UNDERSTAND Forex & Documentations for Operations	
THM-04SubjectMBA IIElective (SE)Course –SEM IVTourism and			THM04.3	APPLYING	APPLY Knowledge to design attractive tours for clients		
	Planning and		THM04.4	ANALYSING	ANALYZE Environmental impact & advantages of Eco-Tourism to promote sustainable tourism globally		
	Hospitality Management				THM04.5	EVALUATING	DETERMINE Environmental issues & adverse effects observed o Tourist destinations
				THM04.6	CREATING	DESIGN backup systems to face crists Miggine encies Formulat Tourism policies for safe & secured travel of passengers	
			1		1	Pune-1.	



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Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				THM05.1	REMEMBERING	DEFINE Concept & process of Strategic thinking Major Player of Hospitality & Travel Industry
				THM05.2	UNDERSTANDING	DISCUSS Strategic management for various organization factors influencing strategy formulations
MBA II	THM-05 Subject	Strategic		THM05.3	APPLYING	IMPLEMENT strategies for Hotels & Travel Agents with th help of structured designs & flow charts
SEM IV	Elective (SE) Course – Tourism and Hospitality	Course – Hospitality purism and Management lospitality	Hospitality 2	THM05.4	ANALYSING	ANALYSE Suitable strategies for different Hospitalit sectors with consideration to micro & macro environments
	Management			THM05.5	EVALUATING	EVALUATE Current market scenario & suggest strategies that can be utilized for the benefits of the company
				THM05.6	CREATING	DEVELOP Strategies for standarone units Ashain of hotels small and large travel are to international strategies for sma & big players
						AND



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Class	Course Code	Course	Credits	CO#	COGNITIVE ABILITIES	COURSE OUTCOMES
				THM06.1	REMEMBERING	DESCRIBE Basic concepts & terminologies related to finance & revenue
	THM-06 Subject II Elective (SE) Course –			THM06.2	UNDERSTANDING	EXPLAIN Flow of cash, capital, investment, loan & generation or revenue from various sectors of Hospitality Franchising, leasing & renting out properties
MBA II		Revenue Management	2	THM06.3	APPLYING	DETERMINE the utilization of available funds for busines maximization
SEM IV	Tourism and	for Hospitality		THM06.4	ANALYSING	To ANALYSE Financial status of the organisation
	Hospitality Management			THM06.5	EVALUATING	MEASURE the relation between income & outflow of revenue, prof & loss of organization Budgeting of required meessities Forecastin business & making necessary incoments
				THM06.6	CREATING	DEVELOP Business plan for full prospectus of organitation Business proposals & expansions
						WI.M.S.F



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Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
			CO304IB.1	REMEMBERING	DESCRIBE THE PROCESS OF IMPORT AND EXPORT I THE CONTEXT OF BUSINESS
			CO304IB.2	UNDERSTANDING	EXPLAIN THE IMPORT AND EXPORT TRANSACTIONS CLASSIFICATION AND VARIOUS PAYMENT TERMS
304 IB			CO304IB.3	APPLYING	IDENTIFY     VARIOUS     TYPES     OF     DOCUMENTS       REQUIRED     FOR     THE     PROCEDURES     INVOLVED     IN
-	Import Export Documentation				IMPORT AND EXPORT
International Business	and Procedures	and	CO304IB.4	ANALYSING	EXAMINE VARIOUS DOCUMENTATION FORMATS FO THE IMPORT AND EXPORT PROCESSES
		-	CO304IB.5	EVALUATING	EXPLAIN PRE AND POST ACTIVITIES OF IMPORT AN
			CO304IB.6	CREATING	DISCUSS ON VARIOUS ASPECTS OF FRANES, DOCUMENTAT ON ANDREAGEDURESGOD TPORT
	<mark>304 IB</mark> Subject Core (SC) Course – International	304 IBSubject CoreImport Export(SC) Course –DocumentationInternationalandBusinessProcedures	304 IBSubject Core (SC) Course - International BusinessImport Export Documentation and Procedures3	304 IB   Import Export   CO304IB.1     Subject Core   Import Export   CO304IB.2     International   Documentation   3     Business   Procedures   3     Management   CO304IB.3   CO304IB.3	304 IB   Import Export   CO304IB.1   REMEMBERING     Subject Core   Import Export   CO304IB.2   UNDERSTANDING     International   Business   APPLYING   CO304IB.3   APPLYING     Management   Procedures   3   CO304IB.4   ANALYSING



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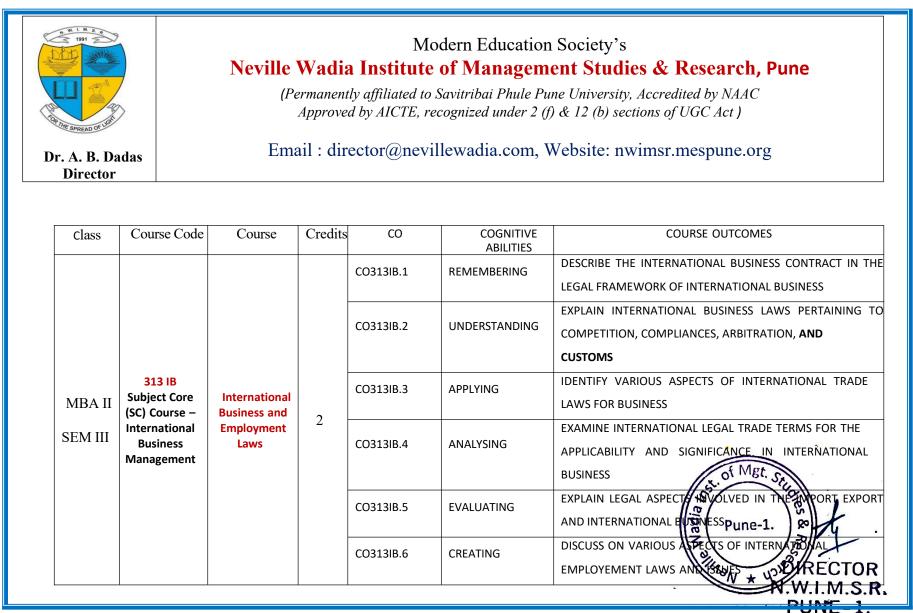
Class	Course Code	Course	Credits	CO	COGNITIVE ABILITIES	COURSE OUTCOMES
				CO404IB.1	REMEMBERING	DESCRIBE THE ECONOMIC SIGNIFICANCE OF TRAD ALONG WITH THE LOGISTICS PROCESSES
404 IB MBA II (SC) Course –				CO404IB.2	UNDERSTANDING	EXPLAIN INTERNATIONAL TRADE THEORIES AND APPLICATIONS IN BUSINESS
		Global Trade		CO404IB.3	APPLYING	IDENTIFY VARIOUS ENVIRONMENTAL FACTORS
SEM IV	International Business Management	and Logistics Management	3	CO404IB.4	ANALYSING	EXAMINE VARIOUS MODES AND PRACTICES OF INTERNATIONAL LOGISTICS
				CO404IB.5	EVALUATING	EXPLAIN THE ACTIVITIES INVLOLVED IN ENTIR LOGISTICS PROCESSS IN INTERNATIONAL BUSINESS
				CO404IB.6	CREATING	DEVELOP THE APPROPRIATE SET RATEGY OF OPERATIONS FOR SOCIAL TRADE AVELOGISTICS
						Pune-1. Pun



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Class	Course Code	Course	Credits	СО	COGNITIVE ABILITIES	COURSE OUTCOMES
MBA II SEM III	312 IB Subject Core (SC) Course – International Business Management	Cross Cultural Management and Global Leadership	2	CO312IB.1	REMEMBERING	DESCRIBE THE CONCEPT OF CULTURE AND SIGNIFICANCE OF CROSS-CULTURAL MANAGEMENT
				CO312IB.2	UNDERSTANDING	OUTLINE THE CULTURAL VALUES AND DIFFERENCES WITH DIMENSIONS OF CULTURAL NORMS AND BEHAVIORS
				CO312IB.3	APPLYING	IDENTIFY VARIOUS FACTORS AFFECTING CULTURE AND DECISION-MAKING MODELS ACROSS CULTURES
				CO312IB.4	ANALYSING	EXAMINE THEORIES OF LEADERSHIP WITH LEADERSHIP ACROSS CULTURES
				CO312IB.5	EVALUATING	EXPLAIN CULTURALLY INTELLIGENT LEADERSHIP IN INTERNATIONAL TRADE
				CO312IB.6	CREATING	IN INTERNATIONAL CONTEX
						Pune-1. Pune-1.





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	Course –	Global Competitivenes s, Value Chains and Alliances	2	CO409IB.1	REMEMBERING	DESCRIBE THE CONCEPT OF GLOBALISATION ANE GLOBAL COMPETITIVENESS IN INTERNATIONAL
						BUSINESS
				CO409IB.2 UNDERSTANDING	EXPLAIN THE EFFICACY OF THE FOREIGN	
						COLLABORATIONS AND JOINT VENTURES IN
						INTERNATIONAL BUSINESS
				CO409IB.3 APPLYING	IDENTIFY VARIOUS ELEMENTS OF VALUE CHAIN	
MBA II						INVOLVED IN IMPORT AND EXPORT BUSINESS
SEM IV				CO409IB.4 ANALYSING		EXAMINE VARIOUS FACTORS OF INTERNATIONAL
					ANALYSING	SUPPLY CHAIN DESIGN AND GLOBAL PROCUREMENT
						AND DISTRIBUTION
				CO409IB.5 EVALU	EVALUATING	EVALUATE THE GUDBAL COMPENTINE ESS INDEX FOR
				CO409IB.6 CREA	CREATING	DISCUSS ON ROLL SND SIGNIFICANCE OF RATEGIC
						ALLIANCES IN INTERNA NONAL BUSINESS CONTEXT
	1	1	<u> </u>		1	ALLANCES IN INTEGRATION



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MBA II SEM IV	410 IB Subject Elective (SE) Course – International Business Management	International Banking and Foreign Exchange Management	2	CO410IB.1	REMEMBERING	DESCRIBE THE CHARACTERISTICS AND SIGNIFICANCE OF
				CO410IB.2	UNDERSTANDING	EXPLAIN THE RELEVANCE OF MONEY MARKET AND MONITORY POLICY IN INTERNATIONAL BANKING
				CO410IB.3	APPLYING	IDENTIFY VARIOUS TYPES OF FOREIGN EXCHANGE MARKETS AND TRANSACTIONS
				CO410IB.4	ANALYSING	EXAMINE SUPPLY AND DEMAND VIEW OF EXCHANGE RATES IN INTERNATIONAL BUSINESS
				CO410IB.5	EVALUATING	EXPLAIN THE EXCHANGE RATE RISK AND EXPOSURE IN
				CO410IB.6	CREATING	DISCUSS ON LINKAGES OF MERNAMONAL BANKING AND FOREIGN EXCHANGE WITH INTERNATIONAL
						BUSINESS Pune-1.
			11			AN A WARECTOR